

# KKR & CO. INC. Filed by KKR HOLDINGS L.P

### FORM SC 13G/A (Amended Statement of Ownership)

#### Filed 02/14/20

Address 9 WEST 57TH STREET, SUITE 4200

NEW YORK, NY, 10019

Telephone 212-750-8300

CIK 0001404912

Symbol KKR

SIC Code 6282 - Investment Advice

Industry Investment Management & Fund Operators

Sector Financials

Fiscal Year 12/31



## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 SCHEDULE 13G

Under the Securities Exchange Act of 1934 (Amendment No. 9)\*

#### KKR & Co. Inc. (Name of Issuer) Class A Common Stock (Title of Class of Securities) 48251W 104 (CUSIP Number) December 31, 2019 (Date of Event Which Requires Filing of this Statement) Check the appropriate box to designate the rule pursuant to which this Schedule is filed: ☐ Rule 13d-1(b) Rule 13d-1(c) Rule 13d-1(d) \*The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page. The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of

1934 ("Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

| CUSIF NO. 46231          |   |         | 150   |  |  |
|--------------------------|---|---------|---|--|--|
|                          | NAME OF R   | EPORT   | ING PERSON  |  |  |
| 1                        |   |         |   |  |  |
|                          | KKR Holding   | s L.P.  |   |  |  |
|                          | CHECK TH  | E APPRO | OPRIATE BOX IF A MEMBER OF A GROUP                    |  |  |
| 2                        | (a) □   | 2711711 | TRITTE BOX II TAMEMBER OF IT GROOT                    |  |  |
| _                        | (b) ⊠   |         |   |  |  |
|                          | SEC USE ON  | NLY     |   |  |  |
| 3                        |   |         |   |  |  |
|                          | CITIZENCII  | ID OD D | A CE OF OR CANIZATION                                 |  |  |
| 4                        | CITIZENSH   | IP OK P | LACE OF ORGANIZATION                                  |  |  |
| 4                        | Delaware  |         |   |  |  |
|                          | 1   |         | SOLE VOTING POWER                                     |  |  |
|                          |   | 5       | 290,384,022   |  |  |
|                          | L   |         |   |  |  |
|                          |   | (       | SHARED VOTING POWER                                   |  |  |
| NUMBER OF<br>BENEFICIALI |   | 6       | 0   |  |  |
| BY EACH RE               |   |         | SOLE DISPOSITIVE POWER                                |  |  |
| PERSON                   |   | 7       |   |  |  |
|                          |   | ,       | 290,384,022   |  |  |
|                          | Γ   |         | SHARED DISPOSITIVE POWER                              |  |  |
|                          |   | 8       | 0   |  |  |
|                          | A CCDEC 43  | DE ANGO | UNITE DEVICE CHALL I V OWNED BY EACH DEPOPTING BEDGON |  |  |
| 9                        | AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON                            |         |   |  |  |
| 7                        | 290,384,022   |         |   |  |  |
|                          | CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS) |         |   |  |  |
| 10                       |   |         |   |  |  |
|                          |   |         |   |  |  |
| 11                       | PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (9)                                       |         |   |  |  |
|                          | 34.5%   |         |   |  |  |
|                          | TYPE OF REPORTING PERSON (SEE INSTRUCTIONS)   |         |   |  |  |
| 12                       |   |         |   |  |  |
|                          | PN  |         |   |  |  |

|                      | NAME OF D   | FDODT                                | INC DEDSON               |  |  |
|----------------------|---|--------------------------------------|--------------------------|--|--|
| 1                    | NAME OF REPORTING PERSON  Henry R. Kravis   |                                      |                          |  |  |
| 2                    | CHECK THE APPROPRIATE BOX IF A MEMBER OF A GROUP  (a) □  (b) ⊠                          |                                      |                          |  |  |
| 3                    | SEC USE ONLY  |                                      |                          |  |  |
| _                    | CITIZENSH   | CITIZENSHIP OR PLACE OF ORGANIZATION |                          |  |  |
| 4                    | United States   |                                      |                          |  |  |
|                      |   |                                      | SOLE VOTING POWER        |  |  |
|                      |   | 5                                    | 10,280,056               |  |  |
|                      | -   |                                      | SHARED VOTING POWER      |  |  |
| NUMBER OI            | F SHARES  | 6                                    | 295,066,415              |  |  |
| BENEFICIALI          |   |                                      |                          |  |  |
| BY EACH RE<br>PERSON |   | 7                                    | SOLE DISPOSITIVE POWER   |  |  |
| LINSON               | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,   |                                      | 10,280,056               |  |  |
|                      |   |                                      | SHARED DISPOSITIVE POWER |  |  |
|                      |   | 8                                    | 295,066,415              |  |  |
| 0                    | AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON                            |                                      |                          |  |  |
| 9                    | 305,346,471   |                                      |                          |  |  |
|                      | CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS) |                                      |                          |  |  |
| 10                   |   |                                      |                          |  |  |
| 11                   | PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (9)                                       |                                      |                          |  |  |
|                      | 36.3%   |                                      |                          |  |  |
| 12                   | TYPE OF REPORTING PERSON (SEE INSTRUCTIONS)   |                                      |                          |  |  |
| 12                   | IN  |                                      |                          |  |  |

| CUSIF NO. 46231          |   |                                      | 130                                |  |  |  |  |
|--------------------------|---|--------------------------------------|------------------------------------|--|--|--|--|
|                          | NAME OF REPORTING PERSON  |                                      |                                    |  |  |  |  |
| 1                        |   |                                      |                                    |  |  |  |  |
|                          | George R. Roberts   |                                      |                                    |  |  |  |  |
|                          | CHECK TH  | E APPRO                              | OPRIATE BOX IF A MEMBER OF A GROUP |  |  |  |  |
| 2                        | (a) □   | 2711711                              | TRITTE BOXET TENERALE OF IT GROOT  |  |  |  |  |
| _                        | (b) ⊠   |                                      |                                    |  |  |  |  |
|                          | SEC USE ON  | NLY                                  |                                    |  |  |  |  |
| 3                        |   |                                      |                                    |  |  |  |  |
|                          | CITIZENCII  | ID OD D                              | I ACE OF ODCANIZATION              |  |  |  |  |
| 4                        |   | CITIZENSHIP OR PLACE OF ORGANIZATION |                                    |  |  |  |  |
| -                        | United States   |                                      |                                    |  |  |  |  |
|                          | <u> </u>  |                                      | SOLE VOTING POWER                  |  |  |  |  |
|                          |   | 5                                    | 8,188,755                          |  |  |  |  |
|                          | L   |                                      |                                    |  |  |  |  |
| NUMBER OF                | S GW A B F G  | (                                    | SHARED VOTING POWER                |  |  |  |  |
| NUMBER OF<br>BENEFICIALI |   |                                      | 295,051,188                        |  |  |  |  |
| BY EACH RE               |   |                                      | SOLE DISPOSITIVE POWER             |  |  |  |  |
| PERSON                   | WITH  | 1 7                                  | 8,188,755                          |  |  |  |  |
|                          | L   |                                      |                                    |  |  |  |  |
|                          |   | 0                                    | SHARED DISPOSITIVE POWER           |  |  |  |  |
|                          |   | 8                                    | 295,051,188                        |  |  |  |  |
|                          | AGGREGATE AMOUNT BENEFICIALLY OWNED BY EACH REPORTING PERSON                            |                                      |                                    |  |  |  |  |
| 9                        |   |                                      |                                    |  |  |  |  |
|                          | 303,239,943   |                                      |                                    |  |  |  |  |
| 10                       | CHECK BOX IF THE AGGREGATE AMOUNT IN ROW (9) EXCLUDES CERTAIN SHARES (SEE INSTRUCTIONS) |                                      |                                    |  |  |  |  |
| 10                       |   |                                      |                                    |  |  |  |  |
|                          | PERCENT OF CLASS REPRESENTED BY AMOUNT IN ROW (9)                                       |                                      |                                    |  |  |  |  |
| 11                       | ``  |                                      |                                    |  |  |  |  |
|                          | 36.1%   |                                      |                                    |  |  |  |  |
| 10                       | TYPE OF REPORTING PERSON (SEE INSTRUCTIONS)   |                                      |                                    |  |  |  |  |
| 12                       | IN  |                                      |                                    |  |  |  |  |
|                          |   |                                      |                                    |  |  |  |  |

#### STATEMENT ON SCHEDULE 13G

This is Amendment Number 9 to the Statement on Schedule 13G filed on February 14, 2011 (the "Schedule 13G").

Pursuant to Rule 13d-1(k) under the Securities Exchange Act of 1934, as amended, and as provided in the Joint Filing Agreement filed as Exhibit 1 to the Schedule 13G, each of the persons listed below under Item 2 (each a "Reporting Person," and collectively the "Reporting Persons"), have agreed to file one statement with respect to their ownership of Class A Common Stock (the "Class A Common Stock") of KKR & Co. Inc. (the "Issuer").

#### Item 1.

(a) Name of Issuer:

KKR & Co. Inc.

(b) Address of Issuer's Principal Executive Offices:

9 West 57th Street, Suite 4200 New York, NY 10019

#### Item 2.

(a) Name of Persons Filing:

KKR Holdings L.P. Henry R. Kravis George R. Roberts

(b) Address of Principal Business Office, or, if none, Residence:

The principal business office for all persons filing (other than George R. Roberts) is:

c/o Kohlberg Kravis Roberts & Co. L.P. 9 West 57th Street, Suite 4200 New York, NY 10019

The principal business office for George R. Roberts is:

c/o Kohlberg Kravis Roberts & Co. L.P. 2800 Sand Hill Road, Suite 200 Menlo Park, CA 94025

(c) Citizenship:

See Item 4 of each cover page.

(d) Title of Class of Securities:

Class A Common Stock

(e) CUSIP Number:

48251W 104

#### Item 3.

Not applicable.

#### Item 4. Ownership.

#### (a) Amount beneficially owned:

As of December 31, 2019, KKR Holdings L.P. may be deemed to be the beneficial owner of 290,384,022 shares of Class A Common Stock, consisting of the 2,677 shares of Class A Common Stock and 290,381,345 Class A partner interests in KKR Group Partnership L.P. ("KKR Group Partnership Units") (which are, together with shares of Class C Common Stock of the Issuer, exchangeable into shares of Class A Common Stock on a one-for-one basis) that it owns.

KKR Holdings L.P. is a limited partnership that is controlled by KKR Holdings GP Limited, its sole general partner. Messrs. Henry Kravis and George Roberts, by virtue of their rights under the organizational documents of KKR Holdings GP Limited, may be deemed to beneficially own the KKR Group Partnership Units and shares of Class A Common Stock owned by KKR Holdings L.P.

As of December 31, 2019, Mr. Kravis may be deemed to be the beneficial owner of 305,346,471 shares of Class A Common Stock, based on the 2,677 shares of Class A Common Stock and 290,381,345 KKR Group Partnership Units owned by KKR Holdings L.P., 1,028,156 shares of Class A Common Stock held by KKR MIF Fund Holdings L.P., 3,639,010 shares of Class A Common Stock held by KKR Reference Fund Investments L.P. and 10,295,283 shares of Class A Common Stock owned directly, by his spouse, or through certain entities he controls.

As of December 31, 2019, Mr. Roberts may be deemed to be the beneficial owner of 303,239,943 shares of Class A Common Stock, based on the 2,677 shares of Class A Common Stock and 290,381,345 KKR Group Partnership Units owned by KKR Holdings L.P., 1,028,156 shares of Class A Common Stock held by KKR MIF Fund Holdings, L.P., 3,639,010 shares of Class A Common Stock held by KKR Reference Fund Investments L.P. and 8,188,755 shares of Class A Common Stock owned through certain entities he controls.

#### (b) Percent of class:

As of December 31, 2019, (i) KKR Holdings L.P. may be deemed to be the beneficial owner of approximately 34.5% of the Issuer's outstanding shares of Class A Common Stock, (ii) Mr. Kravis may be deemed to be the beneficial owner of approximately 36.3% of the Issuer's outstanding shares of Class A Common Stock, and (iii) Mr. Roberts may be deemed to be the beneficial owner of approximately 36.1% of the Issuer's outstanding shares of Class A Common Stock.

- (c) Number of shares as to which the person has:
  - (i) Sole power to vote or to direct the vote

See Item 5 of each cover page.

(ii) Shared power to vote or to direct the vote

See Item 6 of each cover page.

(iii) Sole power to dispose or to direct the disposition of

See Item 7 of each cover page.

(iv) Shared power to dispose or to direct the disposition of

See Item 8 of each cover page.

| Item 5.  | Ownership of Five Percent or Less of a Class.  |
|----------|--|
|          | Not applicable.  |
| Item 6.  | Ownership of More than Five Percent on Behalf of Another Person.   |
|          | Not applicable.  |
| Item 7.  | Identification and Classification of the Subsidiary Which Acquired the Security Being Reported on By the Parent Holding Company. |
|          | Not applicable.  |
| Item 8.  | Identification and Classification of Members of the Group.   |
|          | Not applicable.  |
| Item 9.  | Notice of Dissolution of Group.  |
|          | Not applicable.  |
| Item 10. | Certifications.  |
|          | Not applicable.  |
|          | 7  |
|          |  |
|          |  |
|          |  |

#### **SIGNATURES**

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Dated: February 14, 2020

#### KKR HOLDINGS L.P.

By: KKR Holdings GP, Limited, its general partner

By: /s/ Terence Gallagher

Name: Terence Gallagher

Title: Attorney-in-fact for Robert H. Lewin,

Director

#### HENRY R. KRAVIS

By: /s/ Terence Gallagher

Name: Terence Gallagher Title: Attorney-in-fact

#### **GEORGE R. ROBERTS**

By: /s/ Terence Gallagher

Name: Terence Gallagher Title: Attorney-in-fact

#### **EXHIBITS**

| Exhibit<br>Number | Title   |
|-------------------|---|
|                   |   |
| 1                 | Joint Filing Agreement, dated February 14, 2011, among KKR Holdings L.P., Henry R. Kravis and George R. Roberts (filed as Exhibit 1 to the Schedule 13G filed on February 14, 2011 and incorporated herein by reference). |
|                   |   |
| 2                 | Power of attorney, dated May 28, 2014, granted by Henry R. Kravis (filed as Exhibit 2 to Amendment No. 4 to the Schedule 13G filed on February 13, 2015 and incorporated herein by reference).                            |
|                   |   |
| 3                 | Power of attorney, dated May 28, 2014, granted by George R. Roberts (filed as Exhibit 3 to Amendment No. 4 to the Schedule 13G filed on February 13, 2015 and incorporated herein by reference).                          |
|                   |   |
| <u>4</u>          | Power of attorney, dated January 14, 2020, granted by Robert H. Lewin.  |

EXHIBIT 4

#### POWER OF ATTORNEY

Know all men by these presents that Robert H. Lewin does hereby make, constitute and appoint David J. Sorkin, Terence P. Gallagher, and Christopher Lee, or any one of them, as a true and lawful attorney-in-fact of the undersigned with full powers of substitution and revocation, for and in the name, place and stead of the undersigned (both in the undersigned's individual capacity and as a manager or member of any limited liability company, as a partner of any partnership, as an officer of any corporate or other entity, or in the undersigned's capacity in a position similar to the foregoing at any entity, in each case, for which the undersigned is otherwise authorized to sign), to execute and deliver such forms, schedules, statements and other documents as may be required to be filed from time to time with the Securities and Exchange Commission with respect to: (i) Sections 13(d), 13(g), 13(f), 13(h) and 16(a) of the Securities Exchange Act of 1934, as amended, including without limitation, Schedule 13D, Schedule 13G, Form 13F, Form 13H, Form 3, Form 4 and Form 5 and (ii) in connection with any applications for EDGAR access codes, including without limitation the Form ID.

/s/ Robert H. Lewin

Name: Robert H. Lewin

Date: January 14, 2020