

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 8-K
CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 8, 2023

KKR & CO. INC.

(Exact name of registrant as specified in its charter)

001-34820
(Commission
File Number)

88-1203639
(IRS Employer
Identification No.)

Delaware
(State or other jurisdiction
of incorporation)

30 Hudson Yards
New York, NY 10001
Telephone: (212) 750-8300
(Address, zip code, and telephone number, including
area code, of registrant's principal executive office.)

NOT APPLICABLE
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Common Stock	KKR	New York Stock Exchange
6.00% Series C Mandatory Convertible Preferred Stock	KKR PR C	New York Stock Exchange
4.625% Subordinated Notes due 2061 of KKR Group Finance Co. IX LLC	KKRS	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

- Emerging growth company
- If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On May 8, 2023, KKR & Co. Inc. issued an earnings release announcing its financial results for the quarter ended March 31, 2023.

The earnings release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

As provided in General Instruction B.2 of Form 8-K, the information in this Item 2.02 and the exhibit furnished by this Current Report shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), nor shall they be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

<u>Exhibit No.</u>	<u>Description</u>
Exhibit 99.1	Earnings release of KKR & Co. Inc. ,dated May 8, 2023, announcing its results for the quarter ended March 31, 2023 (This exhibit is furnished and not filed)
Exhibit 104	Cover Page Interactive Data File, formatted in Inline XBRL

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

KKR & CO. INC.

Date: May 8, 2023

By: /s/ Robert H. Lewin
Name: Robert H. Lewin
Title: Chief Financial Officer

KKR & Co. Inc. Reports First Quarter 2023 Financial Results

May 8, 2023

KKR Kohlberg Kravis Roberts

KKR Reports First Quarter 2023 Financial Results

New York, May 8, 2023 – KKR & Co. Inc. (NYSE: KKR) today reported its first quarter 2023 results.

Conference Call

A conference call to discuss KKR's financial results will be held on May 8, 2023 at 12:00 p.m. ET. The conference call may be accessed by dialing +1 (877) 407-0312 (U.S. callers) or +1 (201) 389-0899 (non-U.S. callers); a pass code is not required. Additionally, the conference call will be broadcast live over the Internet and may be accessed through the Investor Center section of KKR's website at <https://ir.kkr.com/events-presentations/>. A replay of the live broadcast will be available on KKR's website beginning approximately one hour after the live broadcast ends.

About KKR

KKR is a leading global investment firm that offers alternative asset management as well as capital markets and insurance solutions. KKR aims to generate attractive investment returns by following a patient and disciplined investment approach, employing world-class people, and supporting growth in its portfolio companies and communities. KKR sponsors investment funds that invest in private equity, credit and real assets and has strategic partners that manage hedge funds. KKR's insurance subsidiaries offer retirement, life and reinsurance products under the management of The Global Atlantic Financial Group. References to KKR's investments may include the activities of its sponsored funds and insurance subsidiaries. For additional information about KKR & Co. Inc. (NYSE: KKR), please visit KKR's website at www.kkr.com and on Twitter @KKR_Co.



"Against a dynamic macroeconomic and market backdrop, our first quarter financial results proved resilient reflecting the breadth and strength of our firm. Over the last 12 months, 95% of the new capital entrusted to us has been outside of our traditional private equity funds reflecting our continued diversification. In our experience, volatility creates opportunity — with over \$100 billion of dry powder ready to deploy on behalf of our clients globally, we remain very well positioned."

Joseph Y. Bae and Scott C. Nuttall
Co-Chief Executive Officers

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KKR Reports First Quarter 2023 Financial Results

Legal Disclosures

This presentation has been prepared by KKR & Co. Inc. solely for informational purposes for its public stockholders in connection with evaluating the business, operations and financial results of KKR & Co. Inc. and its subsidiaries (collectively, "KKR"), which includes The Global Atlantic Financial Group LLC and its subsidiaries (collectively, "Global Atlantic") as of May 8, 2023. This presentation is not and shall not be construed as an offer to purchase or sell, or the solicitation of an offer to purchase or sell any securities of KKR & Co. Inc. This presentation may not be distributed, referenced, quoted or linked by website, in whole or in part, except as agreed to in writing by KKR & Co. Inc.

The statements contained in this presentation are made as of the date of this presentation (other than financial figures, which are as of quarter end), unless another time is specified in relation to them, and access to this presentation at any given time shall not give rise to any implication that there has been no change in the facts set forth in this presentation since that date.

This presentation contains certain forward-looking statements pertaining to KKR, including with respect to the investment funds, vehicles and accounts managed by KKR and the insurance companies managed by Global Atlantic. Forward-looking statements relate to expectations, estimates, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. You can identify these forward-looking statements by the use of words such as "outlook," "believe," "think," "expect," "potential," "continue," "may," "should," "seek," "approximately," "predict," "intend," "will," "plan," "estimate," "anticipate," the negative version of these words, other comparable words or other statements that do not relate strictly to historical or factual matters. These forward-looking statements are based on KKR's beliefs, assumptions and expectations, but these beliefs, assumptions and expectations can change as a result of many possible events or factors, not all of which are known to KKR or within its control. Due to various risks and uncertainties, actual events or results may differ materially from those reflected or contemplated in such forward-looking statements. Past performance is no guarantee of future results. All forward-looking statements speak only as of the date of this presentation. KKR does not undertake any obligation to update any forward-looking statements to reflect circumstances or events that occur after the date of this presentation except as required by law. Please see the Appendix for additional important information about forward looking statements, including the assumptions and risks concerning projections and estimates of future performance.

This presentation includes certain non-GAAP measures, including after-tax distributable earnings (or DE), fee related earnings (or FRE), book value. These non-GAAP measures are in addition to, and not a substitute for, measures of financial and operating performance prepared in accordance with U.S. GAAP. While we believe that providing these non-GAAP measures is helpful to investors in assessing the overall performance of KKR's business, they may not include all items that are significant to an investor's analysis of our financial results. Please see the Appendix for additional important information about the non-GAAP measures presented herein and a reconciliation of non-GAAP measures to comparable GAAP measures.

Please see the Appendix for other important information. In addition, information about factors affecting KKR, including a description of risks that should be considered when making a decision to purchase or sell any securities of KKR & Co. Inc., can be found in KKR & Co. Inc.'s Annual Report on Form 10-K for the fiscal year ended December 31, 2022, filed with the SEC on February 27, 2023 and its other filings with the SEC, which are available at www.sec.gov.

Contact Information

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KKR & Co. Inc.
First Quarter Earnings

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KKR's First Quarter 2023 GAAP Results (Unaudited)

- GAAP Net Income (Loss) Attributable to KKR & Co. Inc. Common Stockholders was \$322.7 million for the quarter. GAAP Stockholders' Equity Per Outstanding Share of Common Stock was \$21.54 at quarter end.

(\$ in thousands, except per share data)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Revenues				
Asset Management	\$ (165,232)	\$ 1,126,034	\$ 6,349,378	\$ 1,612,384
Insurance	1,164,595	2,001,448	6,315,032	6,219,915
Total Revenues	\$ 999,363	\$ 3,127,482	\$ 12,664,410	\$ 7,832,299
Expenses				
Asset Management	536,486	811,508	4,504,396	2,490,507
Insurance	821,246	2,048,575	5,243,815	5,009,660
Total Expenses	\$ 1,357,732	\$ 2,860,083	\$ 9,748,211	\$ 7,500,167
Total Investment Income (Loss) - Asset Management	\$ 1,647,408	\$ 141,036	\$ 7,594,588	\$ (1,504,957)
Income Tax Expense (Benefit)	36,651	148,747	935,938	237,489
Redeemable Noncontrolling Interests	(63)	(7,303)	3,997	(4,448)
Noncontrolling Interests	1,244,987	(73,003)	6,589,427	(1,216,732)
Preferred Stock Dividends	17,250	17,250	97,306	69,000
Net Income (Loss) - KKR Common Stockholders	\$ (9,786)	\$ 322,744	\$ 2,884,119	\$ (258,134)
Net Income (Loss) Attributable to KKR & Co. Inc. Per Share of Common Stock				
Basic	\$ (0.02)	\$ 0.37	\$ 4.92	\$ (0.32)
Diluted	\$ (0.02)	\$ 0.36	\$ 4.61	\$ (0.32)
Weighted Average Shares of Common Stock Outstanding				
Basic	592,202,835	861,108,510	586,074,705	815,810,479
Diluted	592,202,835	887,169,336	640,185,279	815,810,479
KKR & Co. Inc. Stockholders' Equity Per Outstanding Share of Common Stock			4Q'22	1Q'23
			\$ 20.55	\$ 21.54

Note: All figures in this presentation are as of March 31, 2023, unless otherwise specifically indicated. See Appendix for GAAP income statement and GAAP balance sheet. Totals may not add due to rounding. As required under GAAP, for the quarter ended March 31, 2022 and for the last twelve months ended March 31, 2023, unvested shares of common stock of KKR & Co. Inc. are excluded from the calculation of diluted earnings per share of common stock because inclusion of such unvested shares of common stock would be antidilutive having the effect of decreasing the loss per share of common stock.

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KKR's First Quarter 2023 Highlights

Financial Measures

- **Fee Related Earnings ("FRE")** of \$549 million (\$0.62/adj. share) in the quarter, down 9% year-over-year
 - FRE was \$2.1 billion in the LTM (\$2.38/adj. share), down 5% year-over-year
 - **After-tax Distributable Earnings ("DE")** of \$719 million (\$0.81/adj. share) in the quarter, down 26% year-over-year
 - DE was \$3.3 billion in the LTM (\$3.67/adj. share), down 23% year-over-year
 - **Book Value Per Adjusted Share ("BVPS")** of \$27.65 at quarter end including \$19.52 per adj. share of Net Cash and Total Investments
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Capital Metrics

- **Assets Under Management ("AUM")** of \$510 billion, up 6% year-over-year
 - **Fee Paying Assets Under Management ("FPAUM")** of \$416 billion, up 12% year-over-year
 - **Uncalled Commitments** of \$106 billion, down 7% year-over-year
 - **New Capital Raised** of \$12 billion in the quarter and \$67 billion in the LTM
 - **Capital Invested** of \$10 billion in the quarter and \$60 billion in the LTM
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Corporate

- **Regular dividend** of \$0.165 per share of common stock was declared for the quarter, up 6% on an annualized basis from the 2022 dividend
 - **Beginning this quarter:** i) KKR's financial statements reflect the implementation of long duration targeted improvements (LDTI) accounting changes at Global Atlantic; and ii) KKR's Insurance Segment Operating earnings are shown on a pre-tax basis. Within KKR's Segment Earnings, taxes attributable to KKR's Asset Management and Insurance segments are both captured within the "Income Taxes on Operating Earnings" line item. On May 3, 2023, KKR filed a Form 8-K with recast figures for 2021 and 2022 reflecting both of these changes
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Note: Adj. share refers to adjusted shares. See the Appendix for GAAP reconciliations, endnotes about Net Cash and Total Investments and other important information. See page 26 for record and payment dates for common and preferred stock.

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KKR's First Quarter 2023 Segment Earnings

(\$ in thousands, except per share data)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Management Fees	\$ 624,928	\$ 738,156	\$ 2,256,628	\$ 2,769,715
Transaction and Monitoring Fees, Net	306,038	142,179	1,174,602	612,074
Fee Related Performance Revenues	12,051	21,741	47,607	100,355
Fee Related Compensation	(212,220)	(203,094)	(782,822)	(760,609)
Other Operating Expenses	(125,875)	(150,404)	(484,869)	(610,528)
Fee Related Earnings	\$ 604,922	\$ 548,578	\$ 2,211,146	\$ 2,111,007
Realized Performance Income	609,207	175,398	2,579,494	1,742,849
Realized Performance Income Compensation	(383,635)	(114,009)	(1,512,826)	(1,063,900)
Realized Investment Income	349,354	198,094	1,501,325	983,159
Realized Investment Income Compensation	(52,403)	(29,714)	(225,206)	(136,314)
Asset Management Segment Operating Earnings	1,127,445	778,347	4,553,933	3,636,801
Insurance Segment Operating Earnings	143,947	205,112	847,444	785,927
Distributable Operating Earnings	1,271,392	983,459	5,401,377	4,422,728
Interest Expense and Other	(77,076)	(91,126)	(301,046)	(352,439)
Income Taxes on Operating Earnings	(220,279)	(173,057)	(868,964)	(812,742)
After-tax Distributable Earnings	\$ 974,037	\$ 719,276	\$ 4,231,367	\$ 3,257,547
Additional Financial Measures and Capital Metrics:				
FRE per Adjusted Share	\$ 0.69	\$ 0.62	\$ 2.51	\$ 2.38
After-tax DE per Adjusted Share	\$ 1.11	\$ 0.81	\$ 4.80	\$ 3.67
Total Asset Management Segment Revenues	\$ 1,901,578	\$ 1,275,568	\$ 7,559,656	\$ 6,208,152
Assets Under Management	\$ 479,032,000	\$ 510,069,000	\$ 479,032,000	\$ 510,069,000
Fee Paying Assets Under Management	\$ 371,176,000	\$ 415,871,000	\$ 371,176,000	\$ 415,871,000

Note: See Appendix for GAAP reconciliations, endnotes about taxes affecting After-tax Distributable Earnings and other important information.

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Management Fees and Fee Related Earnings

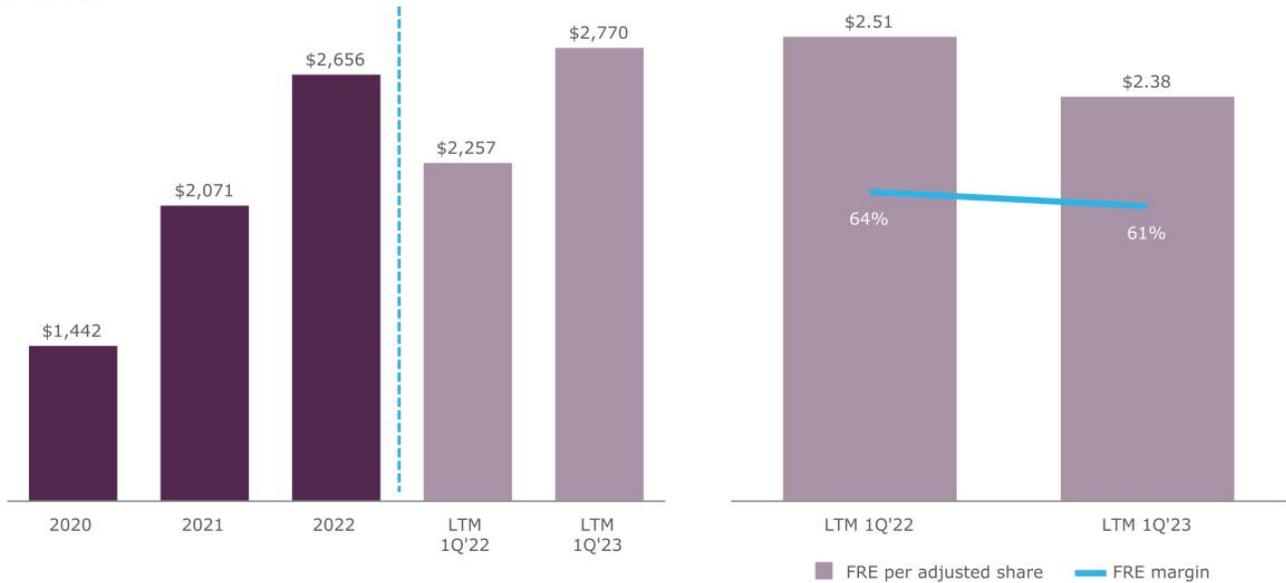
Management Fees

- Increased by 23% to \$2.8 billion in the LTM
- Growth has been driven by an increase in Fee Paying AUM from organic capital raised

Fee Related Earnings Per Adjusted Share

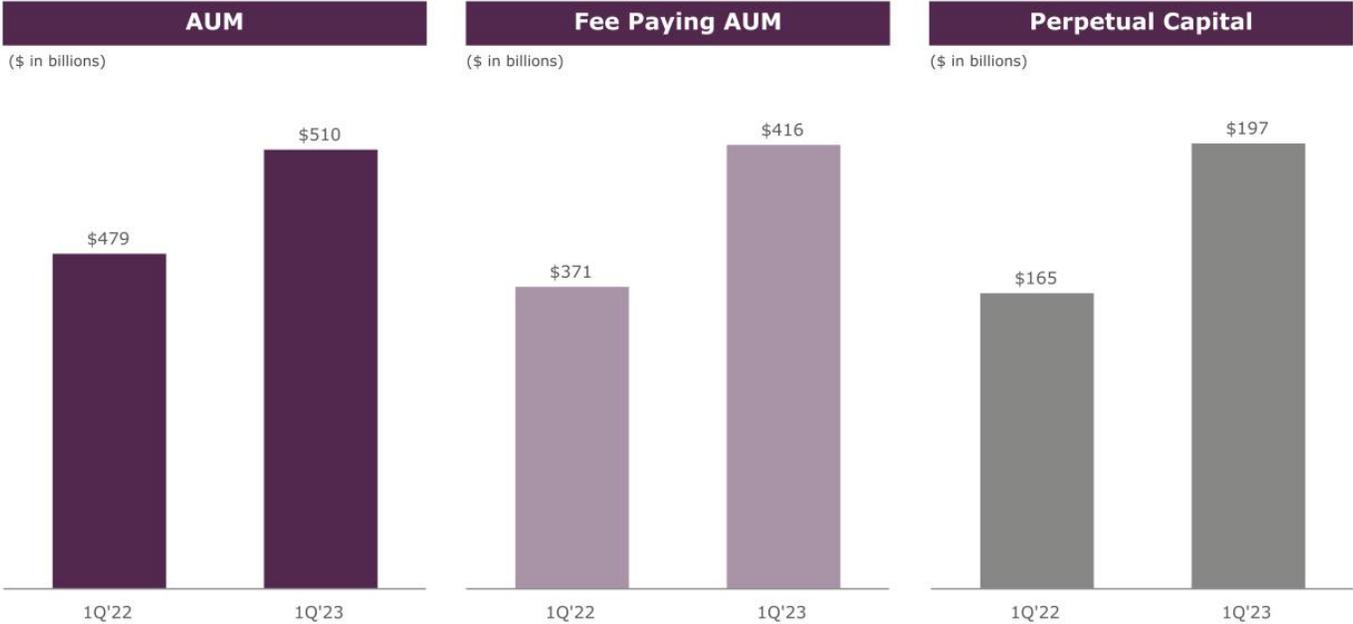
- Decreased 5% year-over-year driven primarily by lower capital markets revenues reflecting reduced issuance levels across global equity and leveraged loan markets

(\$ in millions)



Assets Under Management

- **AUM** increased to \$510 billion, up 6% year-over-year, with \$12 billion of organic new capital raised in the quarter and \$67 billion in the LTM
- **Fee Paying AUM** of \$416 billion, up 12% year-over-year, with \$13 billion of organic new capital raised in the quarter and \$65 billion in the LTM
- **Perpetual Capital** reached \$197 billion, up 19% year-over-year driven primarily by the organic growth of Global Atlantic and the acquisition of KJRM. Perpetual capital represents 39% of AUM and 47% of FPAUM



Note: Perpetual capital is capital of indefinite duration, which may be reduced or terminated under certain conditions. See Appendix for endnotes about perpetual capital and other important information.



Additional Capital Detail

- **Dry Powder:** Uncalled commitments of \$106 billion are diversified across the firm’s strategies and are down 7% year-over-year
- **AUM Not Yet Paying Fees:** At quarter end, there was \$37 billion of committed capital with a weighted average management fee rate of ~100 bps that becomes payable when the capital is invested or enters its investment period, up 3% year-over-year
- **Carry Eligible AUM:** Of the \$251 billion of carried interest eligible AUM, \$170 billion is above cost and accruing carry
- **Performance Fee Eligible AUM:** \$316 billion, up 3% year-over-year



Note: See Appendix for endnotes for additional information.

Fund Investment Performance

- Gross unrealized carried interest totals \$4.5 billion as of March 31, 2023

	Gross Return	
	1Q'23	LTM
Private Equity		
Traditional Private Equity Portfolio	2%	-9%
Real Assets		
Opportunistic Real Estate Portfolio	-3%	-9%
Infrastructure Portfolio	7%	9%
Credit		
Leveraged Credit Composite	4%	2%
Alternative Credit Composite	2%	2%

Note: Traditional Private Equity does not include Core or Growth. See Appendix for endnotes explaining composition of the portfolios and composites presented on this page and for other important information. Past performance is no guarantee of future results.

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Segment Detail

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Asset Management Segment – Private Equity

- **AUM:** Remained flat quarter-over-quarter and decreased 5% year-over-year to \$166 billion with organic new capital raised of \$0.3 billion in the quarter and \$12 billion in the LTM
 - Europe VI held its final close in 1Q bringing the total fund size, including employee commitments, to \$8 billion, ~20% larger than its predecessor
- **Realizations:** Carried Interest in 1Q driven largely by Core Private Equity and realizations from the Growth Equity portfolio
- **Capital Invested:** \$3 billion in the quarter and \$17 billion in the LTM. In 1Q, deployment was driven by Traditional Private Equity and Core Private Equity across all geographies
- **Performance:** The Traditional PE portfolio declined 9% in the LTM

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Management Fees	\$ 282,184	\$ 316,341	\$ 1,037,396	\$ 1,222,620
Transaction and Monitoring Fees, Net	33,056	34,274	135,546	121,628
Fee Related Performance Revenues	—	—	—	—
Fee Related Revenues	\$ 315,240	\$ 350,615	\$ 1,172,942	\$ 1,344,248
Carried Interest	\$ 579,767	\$ 163,003	\$ 2,057,585	\$ 1,453,297
Incentive Fees	24,056	49	62,051	9,512
Realized Performance Income	\$ 603,823	\$ 163,052	\$ 2,119,636	\$ 1,462,809
Capital Metrics:				
Assets Under Management	\$ 174,406,000	\$ 165,762,000	\$ 174,406,000	\$ 165,762,000
Fee Paying Assets Under Management	\$ 94,812,000	\$ 102,323,000	\$ 94,812,000	\$ 102,323,000
Capital Invested	\$ 4,384,000	\$ 2,863,000	\$ 20,077,000	\$ 17,304,000
Uncalled Commitments	\$ 70,362,000	\$ 64,067,000	\$ 70,362,000	\$ 64,067,000

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Asset Management Segment – Real Assets

- **AUM:** Increased 2% quarter-over-quarter and 29% year-over-year to \$121 billion with organic new capital raised of \$3 billion in the quarter and \$21 billion in the LTM
 - New capital raised in the quarter driven by multiple Real Estate equity and credit strategies
- **Realizations:** Carried Interest in 1Q driven by Global Infrastructure
- **Capital Invested:** \$5 billion in the quarter and \$23 billion in the LTM. In 1Q, deployment was driven primarily by Infrastructure across both Europe and Asia, as well as Real Estate Credit and Asia Real Estate equity
- **Performance:** The Infrastructure portfolio appreciated 9% and the Opportunistic Real Estate portfolio declined 9% in the LTM

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Management Fees	\$ 153,813	\$ 193,365	\$ 515,774	\$ 719,442
Transaction and Monitoring Fees, Net	7,630	5,734	25,843	31,306
Fee Related Performance Revenues	2,317	3,704	9,833	52,570
Fee Related Revenues	\$ 163,760	\$ 202,803	\$ 551,450	\$ 803,318
Carried Interest	\$ —	\$ 9,686	\$ 93,834	\$ 123,151
Incentive Fees	—	—	—	—
Realized Performance Income	\$ —	\$ 9,686	\$ 93,834	\$ 123,151
Capital Metrics:				
Assets Under Management	\$ 93,807,000	\$ 120,806,000	\$ 93,807,000	\$ 120,806,000
Fee Paying Assets Under Management	\$ 77,260,000	\$ 105,727,000	\$ 77,260,000	\$ 105,727,000
Capital Invested	\$ 9,020,000	\$ 4,666,000	\$ 28,273,000	\$ 23,490,000
Uncalled Commitments	\$ 33,123,000	\$ 27,661,000	\$ 33,123,000	\$ 27,661,000

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Asset Management Segment – Credit and Liquid Strategies

- **AUM:** Increased 2% quarter-over-quarter and 6% year-over-year to \$224 billion with organic new capital raised of \$9 billion in the quarter and \$34 billion in the LTM
 - New capital raised in the quarter came from a diverse set of Leveraged Credit and Private Credit strategies
- **Capital Invested:** \$2 billion in the quarter and \$19 billion in the LTM. 1Q deployment was most active in asset-based finance and direct lending
- **Performance:** The Leveraged Credit composite appreciated 2%, with the Alternative Credit composite up 2% in the LTM

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Management Fees	\$ 188,931	\$ 228,450	\$ 703,458	\$ 827,653
Transaction and Monitoring Fees, Net	10,096	284	23,247	12,206
Fee Related Performance Revenues	9,734	18,037	37,774	47,785
Fee Related Revenues	\$ 208,761	\$ 246,771	\$ 764,479	\$ 887,644
Carried Interest	\$ —	\$ —	\$ 15,336	\$ 10,334
Incentive Fees	5,384	2,660	350,688	146,555
Realized Performance Income	\$ 5,384	\$ 2,660	\$ 366,024	\$ 156,889
Capital Metrics:				
Assets Under Management	\$ 210,819,000	\$ 223,501,000	\$ 210,819,000	\$ 223,501,000
Fee Paying Assets Under Management	\$ 199,104,000	\$ 207,821,000	\$ 199,104,000	\$ 207,821,000
Capital Invested	\$ 7,972,000	\$ 2,238,000	\$ 39,452,000	\$ 19,008,000
Uncalled Commitments	\$ 11,351,000	\$ 14,538,000	\$ 11,351,000	\$ 14,538,000

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Asset Management Segment – Capital Markets

- **Transaction Fees:** Totaled \$102 million in the quarter and \$447 million in the LTM
 - 1Q fees by geography and transaction type:
 - 45% originated in Europe with 41% and 14% from North America and Asia, respectively
 - Core Private Equity was the largest fee generating strategy with 35% of total fees, followed by Traditional Private Equity generating 32%
 - Approximately half of transaction fees were equity focused

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Transaction Fees	\$ 255,256	\$ 101,887	\$ 989,966	\$ 446,934

Asset Management Segment – Principal Activities

- **Realizations:** Realized Investment Income of \$198 million in the quarter and \$983 million in the LTM
 - Realizations in the quarter primarily driven by activity relating to Growth Equity
- **Balance Sheet Investment Return:** Flat in the quarter and down 5% in the LTM
- **Embedded Gains:** \$4.6 billion of embedded unrealized gains on the balance sheet at quarter end

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Net Realized Gains (Losses)	\$ 76,136	\$ 91,907	\$ 902,430	\$ 546,055
Interest Income and Dividends	273,218	106,187	598,895	437,104
Realized Investment Income	\$ 349,354	\$ 198,094	\$ 1,501,325	\$ 983,159

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Insurance Segment

- As detailed within a Form 8-K filed on May 3, 2023, KKR has restated its Insurance Segment results to reflect the impacts of LDTI. All of the results below reflect these restated results. In addition, to enhance comparability to other alternative asset managers, KKR now reports its Insurance Segment Operating Earnings on a pre-tax basis
- Net Investment Income:** Net Investment Income of \$1,271 million in the quarter was driven primarily by an increase in invested assets from new business growth and higher yields
 - Global Atlantic AUM totals \$142 billion, of which \$109 billion is Credit AUM
- Net Cost of Insurance:** Net Cost of Insurance totaled \$751 million in the quarter, driven primarily by new business growth and the associated higher funding costs

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Net Investment Income	\$ 862,414	\$ 1,271,255	\$ 3,746,086	\$ 4,521,085
Net Cost of Insurance	(481,870)	(750,612)	(1,793,494)	(2,563,875)
General, Administrative and Other	(146,412)	(196,714)	(571,333)	(688,576)
Pre-tax Operating Earnings	234,132	323,929	1,381,259	1,268,634
Pre-tax Operating Earnings Attributable to Noncontrolling Interests	(90,185)	(118,817)	(533,815)	(482,707)
Insurance Segment Operating Earnings	\$ 143,947	\$ 205,112	\$ 847,444	\$ 785,927
Additional Financial Measures:				
Global Atlantic Book Value	\$ 3,609,751	\$ 4,391,813	\$ 3,609,751	\$ 4,391,813

Note: See Appendix for endnotes explaining certain terms. 1Q'23 Net Investment Income only included income related to asset/liability matching investment strategies. 1Q'23 LTM Net Investment Income includes \$73 million (\$33 million of segment operating earnings), of realized gains and losses not related to asset/liability matching investments strategies. 1Q'22 and 1Q'22 LTM Net Investment Income included \$15 million (\$7 million of segment operating earnings), and \$543 million (\$307 million of segment operating earnings), respectively, of realized gains and losses not related to asset/liability matching investments strategies.

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Book Value

- **Book Value Per Adjusted Share:** Declined 4% year-over-year
 - Net Cash and Total Investments of \$19.52 per adjusted share at 1Q'23, compared to \$22.42 at 1Q'22
- **Total Cash and Investments:** \$25 billion at quarter end
- **Global Atlantic Book Value:** Reflects our 63% economic ownership

(\$ in millions, except per share data)	4Q'22	1Q'23
(+) Cash and Short-term Investments	\$ 3,257	\$ 2,766
(+) Investments	17,628	17,955
(+) Net Unrealized Carried Interest	2,510	2,629
(+) Other Assets, Net	6,979	7,311
(+) Global Atlantic Book Value	4,410	4,392
(-) Debt Obligations - KKR	6,958	6,778
(-) Debt Obligations - KFN	949	949
(-) Tax Liabilities, Net	1,649	1,771
(-) Other Liabilities	912	900
(-) Noncontrolling Interests	33	29
Book Value	\$ 24,284	\$ 24,626
Book Value Per Adjusted Share	\$ 27.27	\$ 27.65

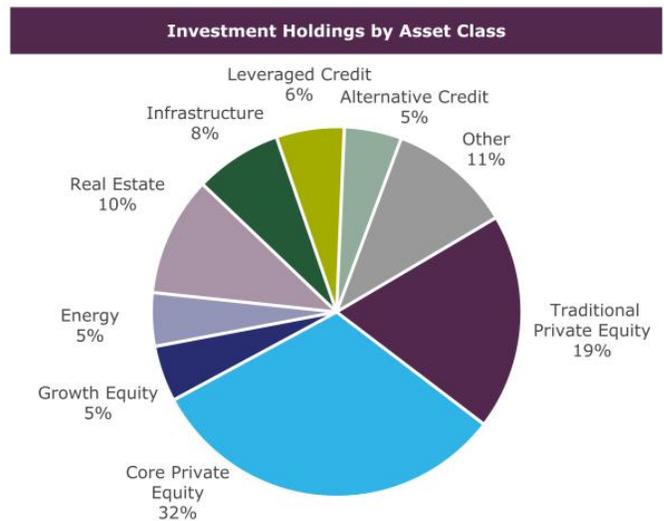


Note: Total Cash and Investments is calculated as Cash and Short-term Investments, plus Investments and Global Atlantic Book Value. See Appendix for GAAP reconciliations, endnotes about book value, investments and other important information.

KKR

Investments Detail

(\$ in millions)	1Q'23
Investments	Fair Value
Traditional Private Equity	\$ 3,391
Core Private Equity	5,701
Growth Equity	876
Private Equity Total	9,968
Energy	842
Real Estate	1,874
Infrastructure	1,363
Real Assets Total	4,079
Leveraged Credit	1,066
Alternative Credit	900
Credit Total	1,966
Other	1,942
Total Investments	\$ 17,955



(\$ in millions)	1Q'23	
Top 5 Investments	Fair Value	Fair Value as % of Total Investments
USI, Inc.	\$ 1,300	7%
PetVet Care Centers, LLC	1,143	6%
Heartland Dental, LLC	770	4%
Exact Holding B.V.	569	3%
Arnott's Biscuits Limited	469	3%
Top 5 Investments	4,251	24%
Other Investments	13,704	76%
Total Investments	\$ 17,955	100%

Note: Investments is a term used solely for purposes of financial presentation of a portion of KKR's balance sheet. See Appendix for endnotes and other important information.

KKR

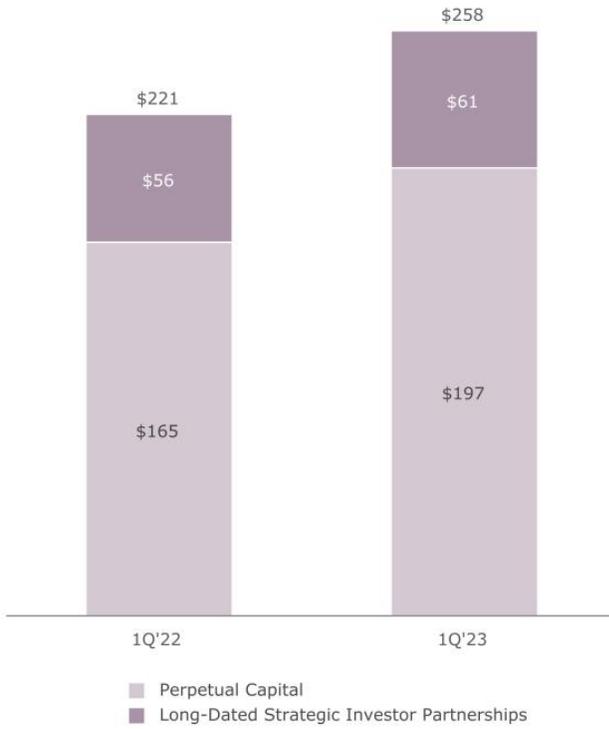
Capital Detail

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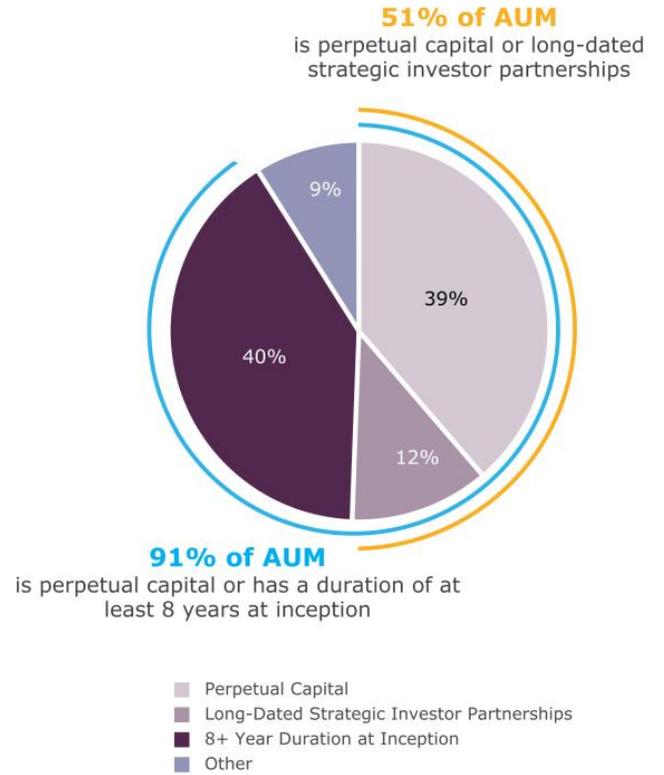
Duration of Capital

Strategic & Perpetual Capital

(\$ in billions)



Assets Under Management



Note: Perpetual capital is capital of indefinite duration, which may be materially reduced or terminated under certain conditions. See Appendix for endnotes and other important information.

KKR

Assets Under Management Rollforward

Three Months Ended March 31, 2023

(\$ in millions)	Private Equity		Real Assets		Credit and Liquid Strategies	Total		
Beginning Balance	\$	165,147	\$	118,592	\$	220,158	\$	503,897
New Capital Raised		349		2,613		8,715		11,677
Distributions and Other ⁽¹⁾		(1,227)		(1,547)		(6,558)		(9,332)
Change in Value		1,493		1,148		1,186		3,827
Ending Balance	\$	165,762	\$	120,806	\$	223,501	\$	510,069

Twelve Months Ended March 31, 2023

(\$ in millions)	Private Equity		Real Assets		Credit and Liquid Strategies	Total		
Beginning Balance	\$	174,406	\$	93,807	\$	210,819	\$	479,032
New Capital Raised		11,825		21,173		33,663		66,661
Acquisitions and Other ⁽²⁾		—		13,779		7,997		21,776
Distributions and Other ⁽³⁾		(14,611)		(6,420)		(22,229)		(43,260)
Change in Value		(5,858)		(1,533)		(6,749)		(14,140)
Ending Balance	\$	165,762	\$	120,806	\$	223,501	\$	510,069

(1) Includes \$79 million of redemptions by fund investors in Real Assets and \$2,533 million of redemptions by fund investors in Credit and Liquid Strategies.

(2) Reflects the AUM of KJRM at closing of \$12,730 million within Real Assets and represents an adjustment reflecting a change in the fee base of Global Atlantic's management fees from market value to book value.

(3) Includes \$79 million of redemptions by fund investors in Real Assets and \$6,630 million of redemptions by fund investors in Credit and Liquid Strategies.

KKR

Fee Paying Assets Under Management Rollforward

Three Months Ended March 31, 2023

(\$ in millions)	Private Equity		Real Assets		Credit and Liquid Strategies	Total		
Beginning Balance	\$	102,261	\$	103,532	\$	206,130	\$	411,923
New Capital Raised		1,407		3,434		8,496		13,337
Distributions and Other ⁽¹⁾		(1,401)		(1,350)		(7,761)		(10,512)
Change in Value		56		111		956		1,123
Ending Balance	\$	102,323	\$	105,727	\$	207,821	\$	415,871

Twelve Months Ended March 31, 2023

(\$ in millions)	Private Equity		Real Assets		Credit and Liquid Strategies	Total		
Beginning Balance	\$	94,812	\$	77,260	\$	199,104	\$	371,176
New Capital Raised		12,316		22,668		30,481		65,465
Acquisitions and Other ⁽²⁾		—		13,779		7,997		21,776
Distributions and Other ⁽³⁾		(3,996)		(5,894)		(23,364)		(33,254)
Change in Value		(809)		(2,086)		(6,397)		(9,292)
Ending Balance	\$	102,323	\$	105,727	\$	207,821	\$	415,871

- (1) Includes \$79 million of redemptions by fund investors in Real Assets and \$2,533 million of redemptions by fund investors in Credit and Liquid Strategies.
- (2) Reflects the FPAUM of KJRM at closing of \$12,730 million within Real Assets and represents an adjustment reflecting a change in the fee base of Global Atlantic's management fees from market value to book value.
- (3) Includes net changes in fee base of certain Private Equity funds of \$255 million and Real Assets funds of \$1,125 million. Includes \$79 million of redemptions by fund investors in Real Assets and \$6,630 million of redemptions by fund investors in Credit and Liquid Strategies.

KKR

Supplemental Information

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Investment Vehicle Summary

(\$ in millions)	Investment Period		Amount							
	Start Date	End Date	Commitment	Uncalled Commitments	Percentage Committed by General Partner	Invested	Realized	Remaining Cost	Remaining Fair Value	
PRIVATE EQUITY BUSINESS LINE										
North America Fund XIII	8/2021	8/2027	\$ 18,400	\$ 12,250	3%	\$ 6,150	\$ —	\$ 6,150	\$ 6,572	
Americas Fund XII	5/2017	5/2021	13,500	1,579	4%	12,419	5,788	11,042	17,941	
North America Fund XI	11/2012	1/2017	8,718	156	3%	10,024	22,643	2,798	3,584	
2006 Fund ⁽¹⁾	9/2006	9/2012	17,642	247	2%	17,309	37,415	19	19	
Millennium Fund ⁽¹⁾	12/2002	12/2008	6,000	—	3%	6,000	14,123	—	6	
European Fund VI	6/2022	6/2028	7,326	7,326	3%	—	—	—	—	
European Fund V	7/2019	2/2022	6,327	1,025	2%	5,372	917	5,213	6,101	
European Fund IV	2/2015	3/2019	3,512	5	6%	3,637	5,122	1,848	2,851	
European Fund III ⁽¹⁾	3/2008	3/2014	5,504	144	5%	5,360	10,625	590	81	
European Fund II ⁽¹⁾	11/2005	10/2008	5,751	—	2%	5,751	8,507	—	34	
Asian Fund IV	7/2020	7/2026	14,735	9,768	4%	5,008	41	4,940	5,805	
Asian Fund III	8/2017	7/2020	9,000	1,373	6%	8,057	5,031	6,787	11,043	
Asian Fund II	10/2013	3/2017	5,825	—	1%	7,316	6,467	3,081	2,156	
Asian Fund ⁽¹⁾	7/2007	4/2013	3,983	—	3%	3,974	8,728	110	5	
China Growth Fund ⁽¹⁾	11/2010	11/2016	1,010	—	1%	1,010	1,065	322	170	
Next Generation Technology Growth Fund III	11/2022	11/2028	2,524	2,524	8%	—	—	—	—	
Next Generation Technology Growth Fund II	12/2019	5/2022	2,088	273	7%	2,012	496	1,812	2,417	
Next Generation Technology Growth Fund	3/2016	12/2019	659	5	22%	668	1,036	322	899	
Health Care Strategic Growth Fund II	5/2021	5/2027	3,789	3,331	4%	458	—	458	473	
Health Care Strategic Growth Fund	12/2016	4/2021	1,331	225	11%	1,236	207	1,106	1,633	
Global Impact Fund II	6/2022	6/2028	2,094	2,094	7%	—	—	—	—	
Global Impact Fund	2/2019	3/2022	1,242	266	8%	1,150	324	1,010	1,506	
Co-Investment Vehicles and Other	Various	Various	17,471	5,149	Various	12,593	7,980	8,853	11,012	
Core Investment Vehicles	Various	Various	24,759	12,313	30%	13,070	872	12,712	21,343	
Unallocated Commitments ⁽²⁾	N/A	N/A	3,914	3,914	Various	—	—	—	—	
Total Private Equity			\$ 187,104	\$ 63,967		\$ 128,574	\$ 137,387	\$ 69,173	\$ 95,651	

Note: Past performance is no guarantee of future results. See Appendix for endnotes about investment period start and end dates.

(1) The "Invested" and "Realized" columns do not include the amounts of any realized investments that restored the unused capital commitments of the fund investors, if any.

(2) Represents unallocated commitments from our strategic investor partnerships.

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Investment Vehicle Summary (cont'd)

(\$ in millions)	Investment Period		Amount							
	Start Date	End Date	Commitment	Uncalled Commitments	Percentage Committed by General Partner	Invested	Realized	Remaining Cost	Remaining Fair Value	
REAL ASSETS BUSINESS LINE										
Energy Income and Growth Fund II	8/2018	8/2022	\$ 994	\$ —	20%	\$ 1,189	\$ 229	\$ 1,003	\$ 1,586	
Energy Income and Growth Fund	9/2013	6/2018	1,974	—	13%	1,974	1,061	1,001	520	
Natural Resources Fund ⁽¹⁾	Various	Various	887	—	Various	887	132	171	37	
Global Energy Opportunities	Various	Various	915	62	Various	520	190	319	185	
Global Infrastructure Investors IV	8/2021	8/2027	16,564	9,688	2%	6,964	88	6,899	7,226	
Global Infrastructure Investors III	7/2018	6/2021	7,161	1,197	4%	6,230	1,614	5,432	6,564	
Global Infrastructure Investors II	12/2014	6/2018	3,039	127	4%	3,164	4,723	1,101	1,605	
Global Infrastructure Investors	9/2010	10/2014	1,040	—	5%	1,050	2,228	—	—	
Asia Pacific Infrastructure Investors II	9/2022	9/2028	5,720	5,720	6%	—	—	—	—	
Asia Pacific Infrastructure Investors	1/2020	9/2022	3,792	1,540	7%	2,536	450	2,275	2,648	
Diversified Core Infrastructure Fund	12/2020	⁽²⁾	8,641	2,065	6%	6,616	244	6,616	6,878	
Real Estate Partners Americas III	1/2021	1/2025	4,253	1,801	5%	2,529	190	2,431	2,356	
Real Estate Partners Americas II	5/2017	12/2020	1,921	233	8%	1,924	2,489	606	653	
Real Estate Partners Americas	5/2013	5/2017	1,229	135	16%	1,023	1,408	94	55	
Real Estate Partners Europe II	3/2020	3/2024	2,055	755	10%	1,444	368	1,277	1,181	
Real Estate Partners Europe	8/2015	12/2019	706	111	9%	673	707	231	258	
Asia Real Estate Partners	7/2019	7/2023	1,682	990	15%	699	19	671	805	
Real Estate Credit Opportunity Partners II	8/2019	6/2023	950	151	5%	821	140	821	804	
Real Estate Credit Opportunity Partners	2/2017	4/2019	1,130	122	4%	1,008	440	1,008	1,009	
Property Partners Americas	12/2019	⁽²⁾	2,569	46	19%	2,523	159	2,523	2,823	
Co-Investment Vehicles & Other	Various	Various	6,234	2,045	Various	4,245	1,615	3,788	3,437	
Total Real Assets			\$ 73,456	\$ 26,788		\$ 48,019	\$ 18,494	\$ 38,267	\$ 40,630	

Note: Past performance is no guarantee of future results. See Appendix for endnotes about investment period start and end dates.

(1) The "Invested" and "Realized" columns do not include the amounts of any realized investments that restored the unused capital commitments of the fund investors, if any.

(2) Open ended fund.

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Investment Vehicle Summary (cont'd) & Additional AUM Detail

(\$ in millions)	Investment Period		Amount							
	Start Date	End Date	Commitment	Uncalled Commitments	Percentage Committed by General Partner	Invested	Realized	Remaining Cost	Remaining Fair Value	
CREDIT AND LIQUID STRATEGIES BUSINESS LINE⁽¹⁾										
Dislocation Opportunities Fund	8/2019	11/2021	\$ 2,967	\$ 587	14%	\$ 2,380	\$ 898	\$ 1,842	\$ 1,907	
Special Situations Fund II	2/2015	3/2019	3,525	284	9%	3,241	2,278	1,449	1,346	
Special Situations Fund	1/2013	1/2016	2,274	1	12%	2,273	1,775	600	410	
Mezzanine Partners	7/2010	3/2015	1,023	33	4%	990	1,165	256	142	
Asset-Based Finance Partners	10/2020	7/2025	2,059	1,295	7%	764	41	764	815	
Private Credit Opportunities Partners II	12/2015	12/2020	2,245	412	2%	1,833	784	1,357	1,260	
Lending Partners III	4/2017	11/2021	1,498	607	2%	891	611	741	757	
Lending Partners II	6/2014	6/2017	1,336	157	4%	1,179	1,192	189	86	
Lending Partners	12/2011	12/2014	460	40	15%	420	458	29	11	
Lending Partners Europe II	5/2019	9/2023	837	158	7%	679	95	679	685	
Lending Partners Europe	3/2015	3/2019	848	184	5%	662	391	313	234	
Asia Credit	1/2021	5/2025	1,084	736	9%	348	2	348	387	
Other Alternative Credit Vehicles	Various	Various	14,588	7,201	Various	7,541	5,953	3,806	3,898	
Total Credit and Liquid Strategies			\$ 34,744	\$ 11,695		\$ 23,201	\$ 15,643	\$ 12,373	\$ 11,938	
Total Eligible To Receive Carried Interest			\$ 295,304	\$ 102,450		\$ 199,794	\$ 171,524	\$ 119,813	\$ 148,219	
(\$ in millions)										
			Uncalled Commitments		Remaining Fair Value		Total			
Carried Interest Eligible			\$	102,450	\$	148,219	\$			250,669
Incentive Fee Eligible				—		65,147				65,147
Total Performance Fee Eligible				102,450		213,366				315,816
Private Equity and Real Assets				973		41,942				42,915
Credit and Liquid Strategies				2,843		148,495				151,338
Total Assets Under Management			\$	106,266	\$	403,803	\$			510,069

Note: Past performance is no guarantee of future results. See Appendix for endnotes about investment period start and end dates.
 (1) The "Commitment" and "Uncalled Commitments" columns include income that is eligible to be reinvested if permitted under the terms of the investment vehicle agreements.

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Stock Summary

From December 31, 2022 through May 5, 2023, KKR used a total of approximately \$32 million to retire equity awards representing 0.6 million shares that otherwise would have been issued to participants under KKR's equity incentive plans. During this period, retirements were made at an average cost of \$52.52 per share.

Common Stock Repurchase Activity	
(Amounts in millions, except per share amounts)	Inception to Date ⁽¹⁾
Open Market Share Repurchases	61.9
Reduction of Shares for Retired Equity Awards ⁽²⁾	24.4
Total Repurchased Shares and Retired Equity Awards	86.3
Total Capital Used	\$2,237
Average Price Paid Per Share	\$25.90
Remaining Availability under Share Repurchase Plan	\$468

Adjusted Shares	2Q'22	3Q'22	4Q'22	1Q'23
Common Stock ⁽³⁾	859,833,444	859,833,444	861,110,478	861,104,000
Exchangeable Securities and Other ⁽⁴⁾	29,288,380	29,288,380	29,517,712	29,517,712
Adjusted Shares⁽⁵⁾	889,121,824	889,121,824	890,628,190	890,621,712

(1) KKR & Co. Inc.'s initial repurchase authorization was announced on October 27, 2015. Information is through May 5, 2023.

(2) Refers to the retirement of equity awards issued pursuant to KKR & Co. Inc.'s equity incentive plans.

(3) Includes 8.5 million of KKR & Co. Inc. shares that were issued to the limited partners of KKR Holdings upon the completion of the Reorganization Mergers on May 31, 2022. Please see endnotes for more information about the Reorganization Mergers.

(4) Includes (i) the number of shares of common stock of KKR & Co. Inc. assumed to be issuable upon conversion of the Series C Mandatory Convertible Preferred Stock and (ii) certain securities exchangeable into shares of common stock of KKR & Co. Inc.

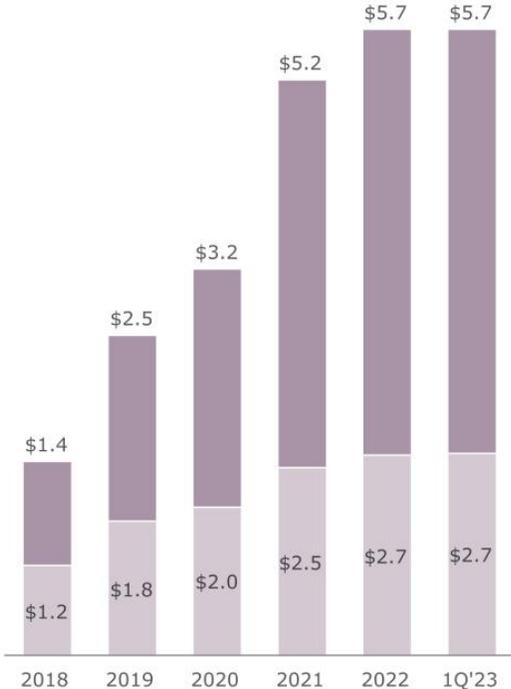
(5) Amounts exclude unvested shares granted under the equity incentive plans.

Investments Detail – Core Private Equity

Growth in Balance Sheet Fair Value

(\$ in billions)

- Cost
- Embedded Gains



Background on Core Private Equity

- Core Private Equity is a long duration investment strategy with a more modest risk return profile compared to traditional PE; we are seeking mid-to-high teens gross IRRs in businesses that we believe can grow and compound value for more than a decade
- Core Private Equity AUM totals \$34 billion
- KKR receives management fees on third party invested capital, with an opportunity to earn annual performance income as well as capital markets fees

Core Private Equity on the Balance Sheet

- The chart to the left shows the Fair Value of KKR's Core Private Equity balance sheet investments since 2018
- The \$5.7 billion of fair value compares to \$2.7 billion of cost for a 2.1x MOIC
 - Since inception, KKR's balance sheet Core Private Equity investments have generated a 21% IRR
 - In the quarter and in the LTM, the Core Private Equity balance sheet portfolio was -1% and +4%, respectively
- Core Private Equity represents the largest allocation on KKR's balance sheet
 - 32% of balance sheet investments
 - Global portfolio comprised of 19 companies across multiple industries

Dividends

The declaration and payment of any future dividends on preferred or common stock will be subject to the discretion of the board of directors of KKR & Co. Inc. based on a number of factors, including KKR's future financial performance and other considerations that the board deems relevant, the terms of KKR & Co. Inc.'s certificate of incorporation and applicable law. There can be no assurance that future dividends will be made as intended or at all or that any particular dividend policy for common stock will be maintained.

Common Stock

A dividend of \$0.165 per share of common stock of KKR & Co. Inc. has been declared for the first quarter of 2023, which will be paid on June 6, 2023 to holders of record of common stock as of the close of business on May 22, 2023.

Series C Mandatory Convertible Preferred Stock

A dividend of \$0.75 per share of Series C Mandatory Convertible Preferred Stock has been declared and set aside for payment on June 15, 2023 to holders of record of Series C Mandatory Convertible Preferred Stock as of the close of business on June 1, 2023.

Appendix

KKR

GAAP Condensed Consolidated Income Statement (Unaudited)

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Revenues				
Asset Management				
Fees and Other	\$ 780,511	\$ 677,016	\$ 3,137,354	\$ 2,718,132
Capital Allocation-Based Income (Loss)	(945,743)	449,018	3,212,024	(1,105,748)
	(165,232)	1,126,034	6,349,378	1,612,384
Insurance				
Net Premiums	372,144	473,624	1,422,080	1,283,941
Policy Fees	313,782	313,802	1,251,917	1,261,741
Net Investment Income	812,605	1,300,697	3,213,447	4,606,338
Net Investment-Related Gains (Losses)	(368,680)	(123,833)	290,775	(1,073,643)
Other Income	34,744	37,158	136,813	141,538
	1,164,595	2,001,448	6,315,032	6,219,915
Total Revenues	\$ 999,363	\$ 3,127,482	\$ 12,664,410	\$ 7,832,299
Expenses				
Asset Management				
Compensation and Benefits	283,672	575,670	3,405,618	1,436,664
Occupancy and Related Charges	18,149	22,149	72,033	81,271
General, Administrative and Other	234,665	213,689	1,026,745	972,572
	536,486	811,508	4,504,396	2,490,507
Insurance				
Net Policy Benefits and Claims	513,178	1,527,054	4,107,226	3,372,114
Amortization of Policy Acquisition Costs	11,422	44,211	6,794	88,138
Interest Expense	13,219	40,261	64,208	114,224
Insurance Expenses	115,803	225,318	422,597	672,100
General, Administrative and Other	167,624	211,731	642,990	763,084
	821,246	2,048,575	5,243,815	5,009,660
Total Expenses	\$ 1,357,732	\$ 2,860,083	\$ 9,748,211	\$ 7,500,167
Investment Income (Loss) - Asset Management				
Net Gains (Losses) from Investment Activities	914,261	(159,409)	5,938,984	(2,739,207)
Dividend Income	662,350	148,167	1,285,404	808,264
Interest Income	352,556	728,616	1,470,571	2,271,342
Interest Expense	(281,759)	(576,338)	(1,100,371)	(1,845,356)
Total Investment Income (Loss)	\$ 1,647,408	\$ 141,036	\$ 7,594,588	\$ (1,504,957)
Income Tax Expense (Benefit)	36,651	148,747	935,938	237,489
Redeemable Noncontrolling Interests	(63)	(7,303)	3,997	(4,448)
Noncontrolling Interests	1,244,987	(73,003)	6,589,427	(1,216,732)
Preferred Stock Dividends	17,250	17,250	97,306	69,000
Net Income (Loss) - KKR Common Stockholders	\$ (9,786)	\$ 322,744	\$ 2,884,119	\$ (258,134)

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GAAP Condensed Consolidated Balance Sheet (Unaudited)

(\$ in thousands)	4Q'22	1Q'23
Assets		
Asset Management		
Cash and Cash Equivalents	\$ 6,705,325	\$ 5,576,121
Investments	92,375,463	97,949,918
Other Assets	7,114,360	7,057,818
	106,195,148	110,583,857
Insurance		
Cash and Cash Equivalents	6,118,231	3,713,382
Investments	124,199,176	129,401,394
Other Assets	38,834,081	38,911,956
	169,151,488	172,026,732
Total Assets	\$ 275,346,636	\$ 282,610,589
Liabilities and Equity		
Asset Management		
Debt Obligations	40,598,613	42,519,776
Other Liabilities	6,937,832	8,228,017
	47,536,445	50,747,793
Insurance		
Debt Obligations	2,128,166	2,157,283
Other Liabilities	170,311,335	172,582,137
	172,439,501	174,739,420
Total Liabilities	\$ 219,975,946	\$ 225,487,213
Redeemable Noncontrolling Interests	152,065	144,126
Stockholders' Equity		
Stockholders' Equity - Series C Mandatory Convertible Preferred Stock	1,115,792	1,115,792
Stockholders' Equity - Common Stock	17,691,975	18,546,889
Noncontrolling Interests	36,410,858	37,316,569
Total Equity	\$ 55,218,625	\$ 56,979,250
Total Liabilities and Equity	\$ 275,346,636	\$ 282,610,589

KKR

Reconciliation of GAAP to Non-GAAP Shares (Unaudited)

	1Q'22	2Q'22	3Q'22	4Q'22	1Q'23
GAAP Shares of Common Stock Outstanding	590,472,444	859,833,444	859,833,444	861,110,478	861,104,000
<i>Adjustments:</i>					
KKR Holdings Units	258,726,163	—	—	—	—
Exchangeable Securities and Other	28,199,255	29,288,380	29,288,380	29,517,712	29,517,712
Adjusted Shares	877,397,862	889,121,824	889,121,824	890,628,190	890,621,712
Unvested Shares of Common Stock and Exchangeable Securities⁽¹⁾	39,551,313	35,294,649	35,300,207	35,457,274	35,317,288

	1Q'22	1Q'23
Weighted Average GAAP Shares of Common Stock Outstanding - Basic	592,202,835	861,108,510
<i>Adjustments:</i>		
Weighted Average KKR Holdings Units	258,726,163	—
Weighted Average Exchangeable Securities and Other	28,199,255	29,517,712
Weighted Average Adjusted Shares	879,128,253	890,626,222

(1) Excludes equity awards that have not met their market-price based vesting conditions.

KKR

Reconciliation of GAAP to Non-GAAP Measures (Unaudited)

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Net Income (Loss) - KKR Common Stockholders	\$ (9,786)	\$ 322,744	\$ 2,884,119	\$ (258,134)
Preferred Stock Dividends	17,250	17,250	97,306	69,000
Net Income (Loss) Attributable to Noncontrolling Interests	1,244,924	(80,306)	6,593,424	(1,221,180)
Income Tax Expense (Benefit)	36,651	148,747	935,938	237,489
Income (Loss) Before Tax (GAAP)	\$ 1,289,039	\$ 408,435	\$ 10,510,787	\$ (1,172,825)
Impact of Consolidation and Other	(1,307,942)	93,511	(4,960,311)	1,007,026
Equity-based Compensation - KKR Holdings ⁽¹⁾	19,821	—	164,670	100,013
Preferred Stock Dividends	—	—	(10,860)	—
Income Taxes on Operating Earnings	(220,279)	(173,057)	(868,964)	(812,742)
<i>Asset Management Adjustments:</i>				
Unrealized (Gains) Losses	322,269	99,327	(951,367)	1,779,140
Unrealized Carried Interest	1,290,033	(202,659)	(644,084)	2,738,667
Unrealized Carried Interest Compensation (Carry Pool)	(513,987)	83,830	341,018	(1,155,579)
Strategic Corporate Related Charges	19,898	6,807	40,176	81,538
Equity-based Compensation	55,111	59,017	188,450	214,662
Equity-based Compensation - Performance based	57,953	67,273	121,627	248,249
<i>Insurance Adjustments⁽²⁾:</i>				
(Gains) Losses from Investments ⁽²⁾	129,032	131,114	291,367	381,729
Non-operating Changes in Policy Liabilities and Derivatives ⁽²⁾	(192,201)	106,491	(91,782)	(285,803)
Strategic Corporate Related Charges ⁽²⁾	3,079	—	15,924	12,136
Equity-based and Other Compensation ⁽²⁾	19,498	36,393	73,564	110,403
Amortization of Acquired Intangibles ⁽²⁾	2,713	2,794	11,152	10,933
After-tax Distributable Earnings	\$ 974,037	\$ 719,276	\$ 4,231,367	\$ 3,257,547
Interest Expense	69,460	85,500	262,098	331,229
Preferred Stock Dividends	—	—	10,860	—
Net Income Attributable to Noncontrolling Interests	7,616	5,626	28,088	21,210
Income Taxes on Operating Earnings	220,279	173,057	868,964	812,742
Distributable Operating Earnings	\$ 1,271,392	\$ 983,459	\$ 5,401,377	\$ 4,422,728
Insurance Segment Operating Earnings	(143,947)	(205,112)	(847,444)	(785,927)
Realized Performance Income	(609,207)	(175,398)	(2,579,494)	(1,742,849)
Realized Performance Income Compensation	383,635	114,009	1,512,826	1,063,900
Realized Investment Income	(349,354)	(198,094)	(1,501,325)	(983,159)
Realized Investment Income Compensation	52,403	29,714	225,206	136,314
Fee Related Earnings	\$ 604,922	\$ 548,578	\$ 2,211,146	\$ 2,111,007

(1) Represents equity-based compensation expense in connection with non-dilutive share grants from outstanding units of KKR Holdings.

(2) Amounts represent the portion allocable to KKR.

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Reconciliation of GAAP to Non-GAAP Measures (Unaudited) (cont'd)

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Fee Related Earnings	\$ 604,922	\$ 548,578	\$ 2,211,146	\$ 2,111,007
Insurance Segment Operating Earnings	143,947	205,112	847,444	785,927
Realized Performance Income	609,207	175,398	2,579,494	1,742,849
Realized Performance Income Compensation	(383,635)	(114,009)	(1,512,826)	(1,063,900)
Realized Investment Income	349,354	198,094	1,501,325	983,159
Realized Investment Income Compensation	(52,403)	(29,714)	(225,206)	(136,314)
Depreciation and Amortization	7,565	10,434	27,341	36,678
Adjusted EBITDA	\$ 1,278,957	\$ 993,893	\$ 5,428,718	\$ 4,459,406

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Total GAAP Revenues	\$ 999,363	\$ 3,127,482	\$ 12,664,410	\$ 7,832,299
Insurance GAAP Revenues	(1,164,595)	(2,001,448)	(6,315,032)	(6,219,915)
Impact of Consolidation and Other	189,750	154,848	838,441	737,625
Capital Allocation-Based Income (Loss) (GAAP)	945,743	(449,018)	(3,212,024)	1,105,748
Realized Carried Interest	579,767	172,689	2,166,755	1,586,782
Realized Investment Income	349,354	198,094	1,501,325	983,159
Insurance Segment Management Fees	58,984	108,270	194,739	350,607
Capstone Fees	(15,485)	(19,805)	(86,812)	(90,985)
Expense Reimbursements	(41,303)	(15,544)	(192,146)	(77,168)
Total Asset Management Segment Revenues	\$ 1,901,578	\$ 1,275,568	\$ 7,559,656	\$ 6,208,152

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Reconciliation of GAAP to Non-GAAP Measures (Unaudited) (cont'd)

(\$ in thousands, except share and per share amounts)	4Q'18	4Q'19	4Q'20	4Q'21	4Q'22	1Q'22	1Q'23
KKR & Co. Inc. Stockholders' Equity - Common Stock	\$ 8,167,056	\$ 10,324,936	\$ 12,118,472	\$ 16,542,643	\$ 17,691,975	\$ 14,962,912	\$ 18,546,889
Series C Mandatory Convertible Preferred Stock	—	—	1,115,792	1,115,792	1,115,792	1,115,792	1,115,792
Impact of Consolidation and Other	188,056	310,380	520,710	(1,048,569)	399,318	(997,841)	398,751
KKR Holdings and Exchangeable Securities	4,625,448	5,728,634	6,512,382	8,630,662	128,850	8,117,329	205,668
Accumulated Other Comprehensive Income and Other (Insurance)	—	—	—	240,773	4,948,100	1,946,695	4,358,747
Book Value	\$12,980,560	\$16,363,950	\$20,267,356	\$25,481,301	\$24,284,035	\$25,144,887	\$24,625,847
Adjusted Shares	833,938,476	850,388,924	877,613,164	882,589,036	890,628,190	877,397,862	890,621,712
Book Value per Adjusted Share	\$ 15.57	\$ 19.24	\$ 23.09	\$ 28.87	\$ 27.27	\$ 28.66	\$ 27.65

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KKR's First Quarter 2023 Segment Earnings – Detailed View

(\$ in thousands)	1Q'22	1Q'23	1Q'22 LTM	1Q'23 LTM
Management Fees	\$ 624,928	\$ 738,156	\$ 2,256,628	\$ 2,769,715
Transaction and Monitoring Fees, Net	306,038	142,179	1,174,602	612,074
Fee Related Performance Revenues	12,051	21,741	47,607	100,355
Fee Related Compensation	(212,220)	(203,094)	(782,822)	(760,609)
Other Operating Expenses	(125,875)	(150,404)	(484,869)	(610,528)
Fee Related Earnings	604,922	548,578	2,211,146	2,111,007
Realized Carried Interest	579,767	172,689	2,166,755	1,586,782
Incentive Fees	29,440	2,709	412,739	156,067
Realized Performance Income Compensation	(383,635)	(114,009)	(1,512,826)	(1,063,900)
	225,572	61,389	1,066,668	678,949
Net Realized Gains (Losses)	76,136	91,907	902,430	546,055
Interest Income and Dividends	273,218	106,187	598,895	437,104
Realized Investment Income Compensation	(52,403)	(29,714)	(225,206)	(136,314)
	296,951	168,380	1,276,119	846,845
Asset Management Segment Operating Earnings	1,127,445	778,347	4,553,933	3,636,801
Insurance Segment Operating Earnings	143,947	205,112	847,444	785,927
Distributable Operating Earnings	1,271,392	983,459	5,401,377	4,422,728
Interest Expense	(69,460)	(85,500)	(262,098)	(331,229)
Preferred Dividends	—	—	(10,860)	—
Net Income Attributable to Noncontrolling Interests	(7,616)	(5,626)	(28,088)	(21,210)
Income Taxes on Operating Earnings	(220,279)	(173,057)	(868,964)	(812,742)
After-tax Distributable Earnings	\$ 974,037	\$ 719,276	\$ 4,231,367	\$ 3,257,547

KKR

Important Information – Endnotes

Notes to page 2 – KKR's First Quarter 2023 Highlights

- Net Cash and Total Investments is calculated as Cash and Short-term Investments, less Debt Obligations – KKR and KFN, plus Investments and Global Atlantic Book Value. Please see the endnote for page 15 for information about the term "investments."

Notes to page 3 – KKR's First Quarter 2023 Segment Earnings

- The amount of tax benefit from equity-based compensation for 1Q'23 and 1Q'22 was \$13.7 million and \$11.8 million, respectively, and for 1Q'23 LTM and 1Q'22 LTM was \$67.3 million and \$91.9 million, respectively. Its inclusion in After-tax Distributable Earnings had the effect of increasing this metric for 1Q'23 and 1Q'22 by 2% and 1%, respectively, and for 1Q'23 LTM and 1Q'22 LTM both by 2%.

Notes to page 5 – Assets Under Management

- Perpetual capital refers to a component of AUM that has an indefinite term and for which there is no predetermined requirement to return invested capital to investors upon the realization of investments. Perpetual capital includes the AUM of our registered funds, certain unregistered funds, listed companies, and insurance companies, and it excludes our traditional private equity funds, similarly structured investment funds, and hedge fund partnerships. Investors should not view this component of our AUM as being permanent without exception, because it can be subject to material reductions and even termination. Perpetual capital is subject to material reductions from changes in valuation and withdrawals by or payments to investors, clients and policyholders (including through elections by investors to redeem their fund investments, periodic dividends, and payment obligations under insurance policies and reinsurance agreements) as well as termination by a client of, or failure to renew, its investment management agreement with KKR.

Notes to page 6 – Additional Capital Detail

- KKR's portion of Uncalled Commitments to its investment funds includes \$6.5 billion, \$2.0 billion and \$1.2 billion to its Private Equity, Real Assets and Credit and Liquid Strategies business lines, respectively.

Notes to page 7 – Fund Investment Performance

- Traditional Private Equity Portfolio refers to the portfolio of investments held by all KKR's private equity flagship funds. This portfolio does not include investments from KKR's growth equity (including impact) funds or core investments.
- Opportunistic Real Estate Portfolio refers to the portfolio of investments held by KKR's flagship opportunistic real estate equity funds. This portfolio does not include investments from KKR's core plus real estate funds or real estate credit funds.
- Infrastructure Portfolio refers to the portfolio of investments held by KKR's flagship core plus infrastructure equity funds. This portfolio does not include investments from KKR's core infrastructure fund, KKR Diversified Core Infrastructure.
- The Leveraged Credit Composite refers to the composite of certain investment portfolios made in KKR's collateralized loan obligations and U.S. and European leveraged credit strategies including leveraged loans, high-yield bonds and opportunistic credit.
- The Alternative Credit Composite refers to the composite of certain investment portfolios made in KKR's private credit strategy, including direct lending (including our business development company), asset-based finance and junior capital, and in the Strategic Investments Group ("SIG") strategy. Funds and separately managed accounts in liquidation or discontinued strategies are excluded.
- For a list of our carry paying funds, see the Investment Vehicle Summary on pages 21 to 23. See also "Important Information – Other Legal Disclosures" regarding past performance and investment returns.

Important Information – Endnotes (cont'd)

Notes to page 13 – Insurance Segment

- Net investment income represents income earned on invested assets, net of investment-related expenses, including investment management fees paid to KKR.
- Net cost of insurance represents the net cost of funding institutional and individual products – interest credited or incurred, benefits incurred, the associated insurance expenses, net of any premiums, fees and other income earned.

Notes to page 14 – Book Value

- KKR owns 63.3% of Global Atlantic.
- Assuming that we had paid (i) 65% of the unrealized carried interest earned by the funds that allocate 40% and 43% to the carry pool and (ii) 15% of the unrealized gains in our Principal Activities business line (in each case at the mid-point of the ranges above), our book value as of March 31, 2023 would have been reduced by approximately \$1.45 per adjusted share, compared to our reported book value of \$27.65 per adjusted share on such date.
- Please see the endnote for page 15 for information about the term "investments."

Notes to page 15 – Investments Detail

- Investments is a term used solely for purposes of financial presentation of a portion of KKR's balance sheet and includes majority ownership of subsidiaries that operate KKR's asset management, broker-dealer and other businesses, including the general partner interests of KKR's investment funds and the Global Atlantic insurance companies. Investments presented are principally the assets measured at fair value that are held by KKR's asset management segment, which, among other things, does not include the underlying investments held by Global Atlantic and Marshall Wace.
- Private Equity includes KKR private equity funds, co-investments alongside such KKR sponsored private equity funds, and other opportunistic investments. Equity investments in other asset classes, such as core, growth, energy, real estate, infrastructure, leveraged credit and alternative credit appear in these other asset classes.
- Top 5 Investments include the top five investments based on their fair values as of March 31, 2023. Top 5 Investments exclude (i) investments expected to be syndicated, (ii) investments expected to be transferred in connection with a new fundraising, (iii) investments in funds and other entities that are owned by one or more third parties and established for the purpose of making investments, and (iv) the portion of any investment that may be held through collateralized loan obligations or levered multi-asset investment vehicles, if any. Accordingly, this list of Top 5 Investments should not be relied upon as a substitute for the "Investment Holdings by Asset Class" pie chart on page 15 for information about the asset class exposure of KKR's balance sheet. The investments in this list do not deduct fund or vehicle level debt, if any, incurred in connection with funding the investment. The fair value figures include the co-investment and the limited partner and/or general partner interests held by KKR in the underlying investment, if applicable.

Important Information – Endnotes (cont'd)

Notes to page 17 – Duration of Capital

- Please see endnote for page 5 for information about the term "perpetual capital."
- "Other" in the chart primarily includes hedge fund partnerships and certain leveraged credit funds.

Notes to pages 21 to 23 – Investment Vehicle Summary

- The start date represents the start of the fund's investment period as defined in the fund's governing documents and may or may not be the same as the date upon which management fees begin to accrue.
- The end date represents the end of the fund's investment period as defined in the fund's governing documents and is generally not the date upon which management fees cease to accrue. For funds that initially charge management fees on the basis of committed capital, the end date is generally the date on or after which the management fees begin to be calculated instead on the basis of invested capital and may, for certain funds, begin to be calculated using a lower rate.

Notes to page 24 – Stock Summary

- On October 8, 2021, KKR & Co. Inc. entered into a Reorganization Agreement (the "Reorganization Agreement") pursuant to which the parties agreed to undertake a series of integrated transactions to effect a number of transformative structural and governance changes, some of which were completed on May 31, 2022, and other which will be completed in the future. On May 31, 2022, KKR & Co. Inc. completed the merger transactions ("Reorganization Mergers") contemplated by the Reorganization Agreement.

Important Information – Non-GAAP and Other Measures

Non-GAAP and Segment Measures

The key non-GAAP and other operating and performance measures that follow are used by management in making operational and resource deployment decisions as well as assessing the performance of KKR's business. They include certain financial measures that are calculated and presented using methodologies other than in accordance with U.S. generally accepted accounting principles ("GAAP"). These non-GAAP measures, including after-tax distributable earnings ("DE"), distributable operating earnings, fee related earnings ("FRE"), total asset management segment revenues and book value, are presented prior to giving effect to the allocation of income (loss) among KKR & Co. Inc. and holders of certain securities exchangeable into shares of common stock of KKR & Co. Inc. and as such represent the entire KKR business in total. In addition, these non-GAAP measures are presented without giving effect to the consolidation of the investment funds and collateralized financing entities ("CFEs") that KKR manages.

We believe that providing these non-GAAP measures on a supplemental basis to our GAAP results is helpful to stockholders in assessing the overall performance of KKR's business. These non-GAAP measures should not be considered as a substitute for financial measures calculated in accordance with GAAP. Reconciliations of these non-GAAP measures to the most directly comparable financial measures calculated and presented in accordance with GAAP, where applicable, are included under the "Reconciliation of GAAP to Non-GAAP Measures" section of this Appendix.

We also caution readers that these non-GAAP financial measures may differ from the calculations made by other investment managers, and as a result, may not be directly comparable to similarly titled financial measures presented by other investment managers.

- **After-tax Distributable Earnings** is a non-GAAP performance measure of KKR's earnings, which is derived from KKR's reported segment results. After-tax distributable earnings is used to assess the performance of KKR's business operations and measures the earnings potentially available for distribution to its equity holders or reinvestment into its business. After-tax distributable earnings is equal to Distributable Operating Earnings less Interest Expense, Net Income Attributable to Noncontrolling Interests and Income Taxes on Operating Earnings. Series C Mandatory Convertible Preferred Stock dividends have been excluded from After-tax Distributable Earnings, because the definition of Adjusted Shares used to calculate After-tax Distributable Earnings per Adjusted Share assumes that all shares of Series C Mandatory Convertible Preferred Stock have been converted to shares of common stock of KKR & Co. Inc. Income Taxes on Operating Earnings represents the (i) amount of income taxes that would be paid assuming that all pre-tax Asset Management distributable earnings were allocated to KKR & Co. Inc. and taxed at the same effective rate, which assumes that all securities exchangeable into shares of common stock of KKR & Co. Inc. were exchanged and (ii) the amount of income taxes on Insurance Segment Operating Earnings. Income taxes on Insurance Segment Operating Earnings represent the total current and deferred tax expense or benefit on income before taxes adjusted to eliminate the impact of the tax expense or benefit associated with the non-operating adjustments. Income Taxes on Operating Earnings includes the benefit of tax deductions arising from equity-based compensation, which reduces operating income taxes during the period. Equity based compensation expense is excluded from After-tax Distributable Earnings, because (i) KKR believes that the cost of equity awards granted to employees does not contribute to the earnings potentially available for distributions to its equity holders or reinvestment into its business and (ii) excluding this expense makes KKR's reporting metric more comparable to the corresponding metric presented by other publicly traded companies in KKR's industry, which KKR believes enhances an investor's ability to compare KKR's performance to these other companies. If tax deductions from equity-based compensation were to be excluded from Income Taxes on Operating Earnings, KKR's After-tax Distributable Earnings would be lower and KKR's effective tax rate would appear to be higher, even though a lower amount of income taxes would have actually been paid or payable during the period. KKR separately discloses the amount of tax deduction from equity-based compensation for the period reported and the effect of its inclusion in After-tax Distributable Earnings for the period. KKR makes these adjustments when calculating After-tax Distributable Earnings in order to more accurately reflect the net realized earnings that are expected to be or become available for distribution to KKR's equity holders or reinvestment into KKR's business. However, After-tax Distributable Earnings does not represent and is not used to calculate actual dividends under KKR's dividend policy, which is a fixed amount per period, and After-tax Distributable Earnings should not be viewed as a measure of KKR's liquidity.

Important Information – Non-GAAP and Other Measures (cont'd)

Non-GAAP and Segment Measures (cont'd)

- **Book Value** is a non-GAAP performance measure of the net assets of KKR and is used by management primarily in assessing the unrealized value of KKR's net assets presented on a basis that (i) excludes the net assets that are allocated to investors in KKR's investment funds and other noncontrolling interest holders, (ii) includes the net assets that are attributable to certain securities exchangeable into shares of common stock of KKR & Co. Inc., and (iii) includes KKR's ownership of the net assets of Global Atlantic. We believe this measure is useful to stockholders as it provides additional insight into the net assets of KKR excluding those net assets that are allocated to investors in KKR's investment funds and other noncontrolling interest holders. KKR's book value includes the net impact of KKR's tax assets and liabilities as calculated under GAAP. Series C Mandatory Convertible Preferred Stock has been included in book value, because the definition of adjusted shares used to calculate book value per adjusted share assumes that all shares of Series C Mandatory Convertible Preferred Stock have been converted to shares of common stock of KKR & Co. Inc. To calculate Global Atlantic book value and to make it more comparable with the corresponding metric presented by other publicly traded companies in Global Atlantic's industry, Global Atlantic book value excludes (i) accumulated other comprehensive income and (ii) accumulated change in fair value of reinsurance balances and related assets, net of income tax.
- **Distributable Operating Earnings** is a non-GAAP performance measure that KKR believes is useful to stockholders as it provides a supplemental measure of our operating performance without taking into account items that KKR does not believe arise from or relate directly to KKR's operations. Distributable Operating Earnings excludes: (i) equity-based compensation charges, (ii) amortization of acquired intangibles, (iii) strategic corporate related charges and (iv) non-recurring items, if any. Strategic corporate related charges arise from corporate actions and consist primarily of (i) impairments, (ii) transaction costs from strategic acquisitions, and (iii) depreciation on real estate that KKR owns and occupies. Inter-segment transactions are not eliminated from segment results when management considers those transactions in assessing the results of the respective segments. These transactions include (i) management fees earned by KKR as the investment adviser for Global Atlantic insurance companies and (ii) interest income and expense based on lending arrangements where one or more KKR subsidiaries borrow from a Global Atlantic insurance subsidiary. Inter-segment transactions are recorded by each segment based on the definitive documents that contain arms' length terms and comply with applicable regulatory requirements. Distributable Operating Earnings represents operating earnings of KKR's Asset Management and Insurance segments.
- **Asset Management Segment Operating Earnings** is the segment profitability measure used to make operating decisions and to assess the performance of the Asset Management segment and is comprised of: (i) Fee Related Earnings, (ii) Realized Performance Income, (iii) Realized Performance Income Compensation, (iv) Realized Investment Income, and (v) Realized Investment Income Compensation. Asset Management Segment Operating Earnings excludes the impact of: (i) unrealized gains (losses) on investments, (ii) unrealized carried interest, and (iii) related unrealized carried interest compensation (i.e. the carry pool). Management fees earned by KKR as the adviser, manager or sponsor for its investment funds, vehicles and accounts, including its Global Atlantic insurance companies, are included in Asset Management Segment Operating Earnings.
- **Insurance Segment Operating Earnings** is the segment profitability measure used to make operating decisions and to assess the performance of the Insurance segment. This measure is presented before income taxes and is comprised of: (i) Net Investment Income, (ii) Net Cost of Insurance, (iii) General, Administrative, and Other Expenses, and (iv) Net Income Attributable to Noncontrolling Interests. The non-operating adjustments made to derive Insurance Segment Operating Earnings excludes the impact of: (i) investment gains (losses) which include realized gains (losses) related to asset/liability matching investments strategies and unrealized investment gains (losses) and (ii) non-operating changes in policy liabilities and derivatives which includes (a) changes in the fair value of market risk benefits and other policy liabilities measured at fair value and related benefit payments, (b) fees attributed to guaranteed benefits, (c) derivatives used to manage the risks associated with policy liabilities, and (d) losses at contract issuance on payout annuities. Insurance Segment Operating Earnings includes (i) realized gains and losses not related to asset/liability matching investments strategies and (ii) the investment management costs that are earned by KKR as the investment adviser of the Global Atlantic insurance companies.

Important Information – Non-GAAP and Other Measures (cont'd)

Non-GAAP and Segment Measures (cont'd)

- **Fee Related Earnings ("FRE")** is a performance measure used to assess the Asset Management segment's generation of profits from revenues that are measured and received on a recurring basis and are not dependent on future realization events. KKR believes this measure is useful to stockholders as it provides additional insight into the profitability of KKR's fee generating asset management and capital markets businesses and other recurring revenue streams. FRE equals (i) Management Fees, including fees paid by the Insurance segment to the Asset Management segment and fees paid by certain insurance co-investment vehicles, (ii) Transaction and Monitoring Fees, Net and (iii) Fee Related Performance Revenues, less (x) Fee Related Compensation, and (y) Other Operating Expenses.
 - Fee Related Performance Revenues refers to the realized portion of Incentive Fees from certain AUM that has an indefinite term and for which there is no immediate requirement to return invested capital to investors upon the realization of investments. Fee related performance revenues consists of performance fees (i) to be received from our investment funds, vehicles and accounts on a recurring basis, and (ii) that are not dependent on a realization event involving investments held by the investment fund, vehicle or account.
 - Fee Related Compensation refers to the compensation expense, excluding equity-based compensation, paid from (i) Management Fees, (ii) Transaction and Monitoring Fees, Net, and (iii) Fee Related Performance Revenues.
 - Other Operating Expenses represents the sum of (i) occupancy and related charges and (ii) other operating expenses.

Total Asset Management Segment Revenues is a performance measure that represents the realized revenues of the Asset Management segment (which excludes unrealized carried interest and unrealized net gains (losses) on investments) and is the sum of (i) Management Fees, (ii) Transaction and Monitoring Fees, Net, (iii) Fee Related Performance Revenues, (iv) Realized Performance Income, and (v) Realized Investment Income. KKR believes that this performance measure is useful to stockholders as it provides additional insight into the realized revenues generated by KKR's asset management segment.

Other Terms and Capital Metrics

- **Adjusted shares** represents shares of common stock of KKR & Co. Inc. outstanding under GAAP adjusted to include (i) the number of shares of common stock of KKR & Co. Inc. assumed to be issuable upon conversion of the Series C Mandatory Convertible Preferred Stock and (ii) certain securities exchangeable into shares of common stock of KKR & Co. Inc. Weighted average adjusted shares is used in the calculation of After-tax Distributable Earnings per Adjusted Share, and Adjusted Shares is used in the calculation of Book Value per Adjusted Share.
- **Assets Under Management ("AUM")** represent the assets managed, advised or sponsored by KKR from which KKR is entitled to receive management fees or performance income (currently or upon a future event), general partner capital, and assets managed, advised or sponsored by our strategic BDC partnership and the hedge fund and other managers in which KKR holds an ownership interest. We believe this measure is useful to stockholders as it provides additional insight into the capital raising activities of KKR and its hedge fund and other managers and the overall activity in their investment funds and other managed or sponsored capital. KKR calculates the amount of AUM as of any date as the sum of: (i) the fair value of the investments of KKR's investment funds and certain co-investment vehicles; (ii) uncalled capital commitments from these funds, including uncalled capital commitments from which KKR is currently not earning management fees or performance income; (iii) the asset value of the Global Atlantic insurance companies; (iv) the par value of outstanding CLOs; (v) KKR's pro rata portion of the AUM of hedge fund and other managers in which KKR holds an ownership interest; (vi) all of the AUM of KKR's strategic BDC partnership; (vii) the acquisition cost of invested assets of certain non-US real estate investment trusts and (viii) the value of other assets managed or sponsored by KKR. The pro rata portion of the AUM of hedge fund and other managers is calculated based on KKR's percentage ownership interest in such entities multiplied by such entity's respective AUM. KKR's definition of AUM (i) is not based on any definition of AUM that may be set forth in the governing documents of the investment funds, vehicles, accounts or other entities whose capital is included in this definition, (ii) includes assets for which KKR does not act as an investment adviser, and (iii) is not calculated pursuant to any regulatory definitions.

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Important Information – Non-GAAP and Other Measures (cont'd)

Other Measures and Terms (cont'd)

- **Capital Invested** is the aggregate amount of capital invested by (i) KKR's investment funds and Global Atlantic insurance companies, (ii) KKR's Principal Activities business line as a co-investment, if any, alongside KKR's investment funds, and (iii) KKR's Principal Activities business line in connection with a syndication transaction conducted by KKR's Capital Markets business line, if any. Capital invested is used as a measure of investment activity at KKR during a given period. We believe this measure is useful to stockholders as it provides a measure of capital deployment across KKR's business lines. Capital invested includes investments made using investment financing arrangements like credit facilities, as applicable. Capital invested excludes (i) investments in certain leveraged credit strategies, (ii) capital invested by KKR's Principal Activities business line that is not a co-investment alongside KKR's investment funds, and (iii) capital invested by KKR's Principal Activities business line that is not invested in connection with a syndication transaction by KKR's Capital Markets business line. Capital syndicated by KKR's Capital Markets business line to third parties other than KKR's investment funds or Principal Activities business line is not included in capital invested.
- **Fee Paying AUM ("FPAUM")** represents only the AUM from which KKR is entitled to receive management fees. We believe this measure is useful to stockholders as it provides additional insight into the capital base upon which KKR earns management fees. FPAUM is the sum of all of the individual fee bases that are used to calculate KKR's and its hedge fund and BDC partnership management fees and differs from AUM in the following respects: (i) assets and commitments from which KKR is not entitled to receive a management fee are excluded (e.g., assets and commitments with respect to which it is entitled to receive only performance income or is otherwise not currently entitled to receive a management fee) and (ii) certain assets, primarily in its private equity funds, are reflected based on capital commitments and invested capital as opposed to fair value because fees are not impacted by changes in the fair value of underlying investments.
- **Uncalled Commitments** is the aggregate amount of unfunded capital commitments that KKR's investment funds and carry-paying co-investment vehicles have received from partners to contribute capital to fund future investments and the amount of uncalled commitments is not reduced by capital invested using borrowings under an investment fund's subscription facility until capital is called from our fund investors. We believe this measure is useful to stockholders as it provides additional insight into the amount of capital that is available to KKR's investment funds and carry paying co-investment vehicles to make future investments. Uncalled commitments are not reduced for investments completed using fund-level investment financing arrangements or investments we have committed to make but remain unfunded at the reporting date.

Important Information – Other Legal Disclosures

Website

From time to time, KKR may use its website as a channel of distribution of material company information. Financial and other important information regarding KKR is routinely posted and accessible on the Investor Center for KKR & Co. Inc. at <https://ir.kkr.com/>. In addition, you may automatically receive email alerts and other information about KKR by enrolling your email address at the "Email Alerts" area of the Investor Center on the website.

KKR Entities

Any discussion of specific KKR entities other than KKR & Co. Inc. is provided solely to demonstrate such entities' role within the KKR organization and their contributions to the business, operations and financial results of KKR & Co. Inc. Each KKR entity is responsible for its own financial, contractual and legal obligations.

Nothing in this presentation is intended to constitute, and shall not be construed as constituting, the provision of any tax, accounting, financial, investment, insurance, regulatory, legal or other advice by KKR or its representatives. Without limiting the foregoing, this presentation is not and shall not be construed as an "advertisement" for purposes of the Investment Advisers Act of 1940, as amended, or an offer to purchase or sell, or the solicitation of an offer to purchase or sell, any security, service or product of or by any KKR entity, including but not limited to any investment advice, any investment fund, vehicle or account, any capital markets service, or any insurance product, including but not limited to (i) any investment funds, vehicles or accounts sponsored, advised or managed by (or any investment advice from) Kohlberg Kravis Roberts & Co. L.P., KKR Credit Advisors (US) LLC, KKR Credit Advisors (Ireland) or other subsidiary, (ii) any capital markets services by KKR Capital Markets LLC ("KCM") or any KCM affiliate outside the United States, or (iii) any insurance product offered by, or other insurance-related vehicle sponsored or managed by, Accordia Life and Annuity Company, Commonwealth Annuity and Life Insurance Company, Forethought Life Insurance Company, Global Atlantic Re Limited or any Global Atlantic insurance company.

Past Performance and Investment Returns

Past performance is not a guarantee of future results. Information about any fund or strategy and investments made by such fund or strategy, including past performance of such fund, strategy or investment, is provided solely to illustrate KKR's investment experience, and processes and strategies used by KKR in the past with respect to such funds or strategies. The performance information relating to KKR's historical investments is not intended to be indicative of any fund's or strategy's future results or the future results of KKR. Certain funds or strategies are also relatively new and their limited historical results may not be indicative of results they will experience over a longer period of time. There can be no assurance that any KKR entity (including any KKR investment fund, vehicle or account, the KKR balance sheet or Global Atlantic insurance company) will achieve results comparable to any results included in this presentation, or that any investments made by KKR entity now, in the past or in the future will be profitable, or that KKR entities will find investment opportunities similar to any presented in connection with this presentation. Actual realized value of currently unrealized investments will depend on, among other factors, the value of the investments and market conditions at the time of disposition, related transaction costs, and the timing and manner of sale, all of which may differ from the assumptions and circumstances on which the currently unrealized valuations are based. Accordingly, the actual realized values of unrealized investments may differ materially from the values indicated herein.

Estimates and Assumptions

Target, goal, hypothetical or estimated results, projections and other comparable phrases and concepts are hypothetical in nature and are shown for illustrative, informational purposes only. Except as otherwise specifically stated, this information is not intended to forecast or predict future events, but rather to show the hypothetical estimates calculated using the specific assumptions presented herein. It does not reflect any actual results, which may differ materially. Certain of the information has been made for illustrative purposes and may not materialize. No representation or warranty is made as to the reasonableness of the assumptions made or that all assumptions used in calculating the target, goal, hypothetical or estimated results have been stated or fully considered. Changes in the assumptions may have a material impact on the target, goal, hypothetical or estimated results presented. Target, goal, hypothetical or estimated results or projections may not materialize.

Important Information – Other Legal Disclosures (cont'd)

Forward Looking Statements

This presentation contains certain forward-looking statements pertaining to KKR, including investment funds, vehicles and accounts managed by KKR and the insurance companies managed by Global Atlantic. You can identify these forward-looking statements by the use of words such as "outlook," "believe," "think," "expect," "potential," "continue," "may," "should," "seek," "approximately," "predict," "intend," "will," "plan," "estimate," "anticipate," the negative version of these words, other comparable words or other statements that do not relate strictly to historical or factual matters. Forward-looking statements relate to expectations, estimates, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts, including but not limited to the statements with respect to: the declaration and payment of dividends in future quarters; the timing, manner and volume of repurchase of shares of common stock of KKR & Co. Inc.; the timing, manner and pricing of redemptions of preferred stock; future expectations related to Fee Related Earnings, After-tax Distributable Earnings, Book Value, Asset Management (and Insurance) Segment Operating Earnings, Distributable Operating Earnings, and other measures and performance metrics; KKR's ability to grow its AUM, to deploy its capital, to realize currently unrealized investment returns and the time period over which such events may occur; KKR's ability to manage operations and investments of acquired companies; the effects of any acquisition on KKR's operating results; expansion and growth opportunities and other synergies resulting from acquisitions, reorganizations or strategic partnerships, including Global Atlantic and KJRM; the timing and expected impact to our business of any new fund, investment vehicle or product launches; the ability of core private equity investments to generate earnings that compound over a long period of time; the timing and completion of certain transactions contemplated by the Reorganization Agreement.

These forward-looking statements are based on KKR's (including Global Atlantic's and KJRM's) beliefs, assumptions and expectations, taking into account all information currently available to it. These beliefs, assumptions and expectations can change as a result of many possible events or factors, not all of which are known to KKR or are within its control. If a change occurs, KKR's business, financial condition, liquidity and results of operations, including but not limited to dividends, stock repurchases, tax assets, tax liabilities, AUM, FPAUM, After-tax Distributable Earnings, capital invested, uncalled commitments, cash and short-term investments, Fee Related Earnings, adjusted EBITDA, book value, debt levels, outstanding shares of common stock of KKR & Co. Inc. and capital structure may vary materially from those expressed in the forward-looking statements.

The following factors, among others, could cause actual results to vary from the forward-looking statements: failure to realize the anticipated benefits within the expected timeframes from acquisitions; unforeseen liabilities or integration and other costs of acquisitions and timing related thereto; changes in the business of our acquisitions; distraction of management or other diversion of resources within KKR caused by acquisitions; retention of key employees from acquisitions; ability to maintain business relationships following the acquisitions; the pandemic's impact on the U.S. and global economies and governmental responses to the pandemic; the volatility of the capital markets; failure to realize the benefits of or changes in business strategies including the ability to realize the anticipated synergies from acquisitions, strategic partnerships or other transactions; availability, terms and deployment of capital; availability of qualified personnel and expense of recruiting and retaining such personnel; changes in the asset management or insurance industry, interest rates, credit spreads, currency exchange rates or the general economy; underperformance of our investments and decreased ability to raise funds; compliance with applicable laws; changes to the consolidated subsidiaries of KKR; KKR's control of acquired companies; changes in Global Atlantic policyholders' behaviors; any disruption in servicing Global Atlantic's insurance policies; the use of estimates and risk management in our businesses; the outcome of litigation and regulatory matters, as applicable; the degree and nature of KKR's competition and changes to accounting standards, such as the recent implementation of the new accounting standard for long-duration contracts such as life insurance and annuities.

These statements are subject to numerous risks, uncertainties and assumptions, including those listed in this Appendix and described under the section entitled "Risk Factors" in KKR & Co. Inc.'s Annual Report on Form 10-K for the year ended December 31, 2022, filed with the SEC on February 27, 2023, as such factors may be updated from time to time in our periodic filings with the SEC, which are accessible on the SEC's website at www.sec.gov. These factors should not be construed as being exhaustive and should be read in conjunction with the other cautionary statements that are included in this presentation and in KKR's filings with the SEC.

All forward-looking statements speak only as of the date of this presentation. KKR does not undertake any obligation to update any forward-looking statements to reflect circumstances or events that occur after the date on which such statements were made except as required by law.

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