

# KKR & CO. INC.

## **FORM 425**

(Filing of certain prospectuses and communications in connection with business combination transactions)

### Filed 07/28/08

Address 9 WEST 57TH STREET, SUITE 4200

**NEW YORK, NY, 10019** 

Telephone 212-750-8300

CIK 0001404912

Symbol KKR

SIC Code 6282 - Investment Advice

Industry Investment Management & Fund Operators

Sector Financials

Fiscal Year 12/31



Filed by KKR & Co. L.P.
Pursuant to Rule 425 under the
Securities Act of 1933, as amended
Subject Company: KKR Private Equity Investors, L.P.

Registration No.: 333-144335

This filing contains certain forward-looking statements. Forward-looking statements relate to expectations, beliefs, projections, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. The forward-looking statements are based on KPE's and KKR's beliefs, assumptions and expectations of their future performance, taking into account all information currently available to them. These beliefs, assumptions and expectations can change as a result of many possible events or factors, not all of which are known to KPE and KKR or are within their control. If a change occurs, KPE's and KKR's business, financial condition, liquidity and results of operations may vary materially from those expressed in the forward-looking statements. The following factors, among others, could cause actual results to vary from the forward-looking statements: general volatility of the capital markets; changes in KPE's and KKR's business strategy; availability, terms and deployment of capital; availability of qualified personnel and expense of recruiting and retaining such personnel; changes in the asset management industry, interest rates or the general economy; underperformance of KKR's investments and decreased ability to raise funds; increased rates of default and/or decreased recovery rates on KPE's investments; and the degree and nature of KPE's and KKR's competition. Neither KPE nor KKR undertakes any obligation to update any forward-looking statements to reflect circumstances or events that occur after the date on which such statements were made except as required by law. In addition, KKR's business strategy is focused on the long-term and financial results are subject to significant volatility. Historically year-to-year results have varied dramatically and have not be subject to reliable forecasting. Additional factors that could cause performance, returns or results to differ materially from the forward-looking statements can be found in KKR's Registration St

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Attention: Investor Relations.



### **Transaction Announcement Presentation**

July 2008

## **Summary of Transaction**



#### Transaction

 Acquisition by Kohlberg Kravis Roberts & Co. ("KKR") of all the assets and liabilities of KKR Private Equity Investors ("KPE")

### Consideration

- KPE unitholders will own 21% of combined company outstanding units at closing before giving effect to Contingent Value Interests ("CVIs")
- KPE unitholders will receive CVIs, which can result in up to an additional \$4.94 per unit of value, or 6% of combined company, being transferred to KPE unitholders from KKR principals
- Transaction expected generally to be tax-free for KPE unitholders in the United States

### KKR Commitment

- KKR principals will not be selling equity
- KKR principals will be subject to 180-day lock-up and significant transfer and vesting restrictions (6 – 8 years)<sup>1</sup>

### Listing, Governance and Distribution Policy

- NYSE / Delaware
- Majority independent board
- Intend to distribute substantially all of the cash earnings of the asset management business

### Approvals and Closing

- Unanimous KPE independent board and majority KPE unitholder approval (excluding units whose vote is controlled by KKR and its affiliates)
- Fourth Quarter 2008

(1) Transfer and vesting restrictions subject to waiver by KKR founders

## Strategic and Economic Opportunity



#### KKR is at a unique inflection point in its growth trajectory

- Positioned to benefit from investors shifting assets to leading global alternative asset managers
- Leading global brand, 26.1% returns over a 32 year track record
- Actively pursuing new lines of business to fully leverage platform and capitalize on environment

#### ■ KPE unitholders currently participate in only the Private Equity aspect of this story

- KPE unitholders returns are net of fees and carry paid to KKR (~\$55 million of annual management fees and \$160 million of carry assuming normalized returns)<sup>1</sup>
- Trading dynamics of Euronext listing currently impacting returns

The combination of KKR with KPE provides KPE unitholders an opportunity to participate in all the economics of KKR's business

KKR principals and KPE unitholders will share in the same income streams

Access New Businesses Diversify Revenue Sources Participate in New Growth Opportunities Increase Cash Flow and Liquidity

- Fixed Income
- Capital Markets
- Infrastructure
- Mezzanine
- Management fees
- Transaction fees
- Monitoring fees
- Carry
- · AUM growth
- Capital appreciation
- New businesses
- Distribution of cash earnings from asset management business
- NYSE listing

(1) See "Forward Looking and Bustrative Information," page 11

# Implied Premium to KPE Market Value



\$ in millions, except per unit price

- Run-rate earnings assume 17.5% return, below historical returns of 26.1%
- Run-rate earnings do not include any benefit of incremental capital raised/invested or expansion into new businesses

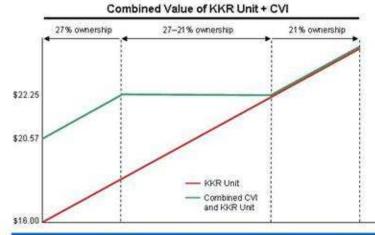
sted Capital1
\$1,233
10.0x
\$12,331
79.0%
\$15,608
21.0%
\$3,278
\$16.00
52.3%
\$1,835
8.5x

See "Forward Looking and Bustrative Information," page 11
 Assumes 79% KKR / 21% KPE ownership and 204 9mm KPE units outstanding
 Based on a KPE unit price of \$10.50 as of 25-A4-2008

### **CVI Provides Valuation Protection**



- Provides up to 6% additional ownership to current unitholders if, after three years, value is below \$22.251
  - Funded by KKR principals through a direct transfer of ownership; cash or unit settled



\$ in millions, except per unit price

Value per Unit @ Year Three
Pro Forma Market Value

Ownership % (Incl. CVI) CVI Payout Total Value per KPE Unit (Incl. CVI)

\$16.00	\$17.31	\$20.00	\$22.25	\$24.00
NAME OF TAXABLE PARTY.	Floor Price	1000000	Strike Price	
\$15,611	\$16,885	\$19,514	\$21,710	\$23,417
27.0%	27.0%	23.4%	21.0%	21.0%
\$4.57	\$4.94	\$2.25	\$0.00	\$0.00
\$20.57	\$22.25	\$22.25	\$22.25	\$24.00
25.1%	28.4%	28.4%	28.4%	31.7%

IRR to KPE Unitholder

<sup>(1)</sup> Equals KPE NAV as of 30-Jun-2008
(2) Assumes no distributions
(3) Based on \$10.50 KPE unit price as of 25-Jul-2008 and three year term. IRRs are illustrative and see "Forward Looking and Illustrative Information," page 11

# **KKR Today**



#### Overview

- Founded in 1976, KKR is one of the world's oldest and most successful alternative investment firms with \$61bn of AUM
  - . 98% of AUM is locked up for 10+ years
- Global firm with over 500 employees in 9 offices globally
- Three core businesses
  - Private Equity
  - · Fixed Income
  - · Capital Markets
- Focus is on providing value by investing in and improving business over the long term
  - Employment, R&D and capital expenditures at portfolio companies usually increase
- Significant opportunities to further leverage KKR's brand and expand into new businesses
  - Infrastructure
  - Mezzanine
  - · Real Estate
  - · Public Equity

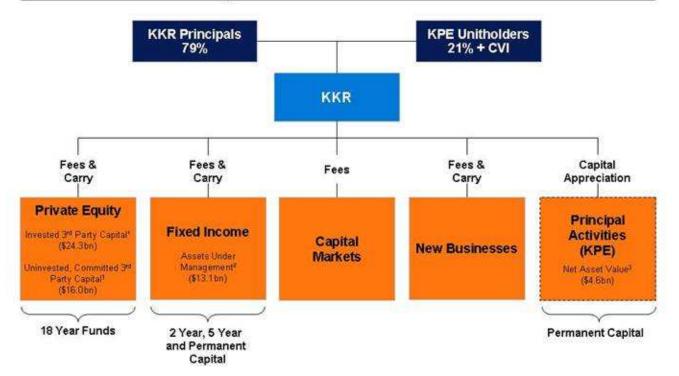
Note: KPE NAV of \$4.558tin as of 30-Jun-2008
(1) Time periods are measured from the time of a fund's inception
(2) \$13.1bn of Fixed income ALM excludes \$3.0kn of committed capital raised after 30-Jun-2008



Contract	ual Life of Inve	ife of Invested Capital (30-Jun-2008) <sup>1</sup> (\$ in millions		
	Private Equity	Fixed Income <sup>a</sup>	Total	Percentage
2 Years	9	\$673	\$673	1,1%
5 Years	2	290	290	0.5%
10 Years	1,223	10,000	11,223	18.5%
18 Years	42,035	195	42,035	69.1%
Permanent	4,384	2,180	6,564	10.8%
Total	\$47,642	\$13,143	\$60,785	100%

# **Diversified Alternative Asset Management Platform With Significant Scale**





(1) As of 31-Mar-2008

(2) \$13.1bn of Fixed Income ALM excludes \$3.0bn of committed capital raised after 30-Jun-2008 (3) As of 30-Jun-2008

### Portfolio of 46 World-Class Franchises \$205bn of Revenue and 855,000 Employees



### Top 10 Holdings by Value

### Other Leading Companies

Investment	Date of Investment	Fair Value (as of 31-Mar-2008
		(\$ in millions)
DEIRST	Sep-07	\$ 2,325
(Alliance )	May-07	2,129
□ legrand	Dec-02	2,092
Energy Future Holdings	Oct-07	1,842
	Jul-07	1,118
HCA.	Nov-06	1,099
DOLLAN	Jul-07	1,017
Vision .	Jul-07	997
NR.	Sep-06	850
↑northgate	Jan-08	817
Total		\$ 14,286



## **Portfolio Company Outlook**



#### KKR's portfolio companies are well-positioned to weather market cycles

#### Defensive Outlook

- Alliance Boots: pharmaceutical and cosmetic companies historically perform well in downturns
- Dollar General consumers tend to trade down in difficult economic times
- EFH (TXU): largest producer of energy in Texas
- First Data: volume drives the business, not the purchase size
- Biomet benefits from favorable demographic trends
- HCA: stable industry and helpful demographic trends

#### **World Class** Management

- Alliance Boots: Stefano Pessina
- Dollar Generat Rick Dreilling (ex-CEO of Duane Reade)
- First Data: Michael Capellas (ex-CEO of Compaq & MCI)
  - Nielsen: David Calhoun (ex-GE)

#### **Attractive** Capital Structures

- 5-6% after-tax cost of funding
- No near term maturities at the vast majority of the portfolio companies
- Almost all companies have delevered since time of entry
- Moody's study showed that PE competitors had up to 50% of deals downgraded versus one KKR-sponsored deal; KKR was the only firm to have more upgrades than downgrades

#### Operational **Focus**

- Operational approach drives value in all economic cycles
- 100 day plan drives operational improvements shortly after investing Capstone consulting and senior advisors provide portfolio companies with unique operating expertise
- Long term investment allows focus on multiple stakeholder benefits

#### No Reliance On Multiple Expansion

- When modeling exit strategies, 91% of current portfolio assumed lower multiple at exit than entry
- Historically, approximately 15% of KKR's value creation has come from multiple expansion, with EBITDA growth and deleveraging accounting for the remaining 85%

### Rationale for the Transaction



### **KPE Unitholders**

- Opportunity for significant implied premium based on market comparables
- Increased liquidity through NYSE listing and expanded investor base
- Access to diversified and recurring asset management fee and carry streams from long-dated asset base
- Opportunity for significant growth from expansion of asset management business
- Elimination of fees and carry on KPE assets
- Access to ongoing cash distributions
- Valuation protection through CVIs

#### KKR

- Increased ownership of KKR Private Equity portfolio
- Provides capital base to launch growth initiatives
- Currency provides KKR with another tool to attract and retain talent and fund acquisitions

## Forward Looking and Illustrative Information



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Without limiting the foregoing, information presented in this presentation as illustrative, including illustrative KKR returns on invested capital, are presented for illustrative purposes only using historical information and do not in any respect constitute beliefs, expectations or projections of future performance or returns. Actual future performance and returns are subject to the several events, factors and risks highlighted in the preceding paragraph, among others. Additional factors that could cause performance, returns or results to differ materially from the forward-looking statements can be found in KKR's Registration Statement on Form S-1 (file no. 333-144335) filed with the Securities and Exchange Commission.

## Offering Information



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